

MOPANI DISTRICT MUNICIPALITY



2025-2026

MID-YEAR PERFORMANCE AND BUDGET ASSESSMENTS REPORT (SEC 72 REPORT)

JULY – DECEMBER 2025

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PART A

“To be the Food Basket of Southern Africa and the Tourism Destination of Choice”

1. LEGISLATION

The development, implementation and monitoring of the Service Delivery and Budget Implementation Plan (SDBIP) is required by the Municipal Finance Management Act (MFMA). In terms of Circular 13 of National Treasury, “the SDBIP gives effect to the Integrated Development Plan (IDP) and budget of the municipality and will be possible if the IDP and budget are fully aligned with each other, as required by the MFMA.”

The SDBIP provides the basis for measuring performance in service delivery against quarterly targets and implementing the budget based on monthly projections. Circular 13 further suggests that “the SDBIP provides the vital link between the mayor, council (executive) and the administration, and facilitates the process for holding management accountable for its performance. The SDBIP is a management, implementation and monitoring tool that will assist the Mayor, Councillors, Municipal Manager, Senior Managers and community”.

The purpose of the SDBIP is to monitor the execution of the IDP and budget, performance of senior management and achievement of the strategic objectives with the Key Performance Indicators set by Council in the IDP. It enables the Municipal Manager to monitor the performance of Senior Managers, the Mayor to monitor the performance of the Municipal Manager, and for the community to monitor the performance of the municipality.

According to the Municipal Finance Act (MFMA) the definition of a SDBIP is: ‘a detailed plan approved by the mayor of a municipality in terms of section 53

- (1) (c) (ii) for implementing the municipality's delivery of municipal services and its annual budget, and which must
- (2) indicate-
 - (a) projections for each month of- (i)
revenue to be collected, by source; and
 - (ii) operational and capital expenditure, by vote;
- (b) Service delivery targets and performance indicators for each quarter’

Section 53 of the MFMA stipulates that the Mayor should approve the SDBIP within 28 days after the approval of the budget. The Executive Mayor must also ensure that the revenue and expenditure projections for each month and the service delivery targets and performance indicators as set out in the SDBIP are made public within 14 days after their approval.

The following National Treasury prescriptions, in terms of MFMA Circular 13, as minimum requirements that must form part of the SDBIP are applicable to the Mopani District Municipality:

1. Monthly projections of revenue to be collected by source
2. Monthly projections of expenditure (operating and capital) and revenue for each vote¹
3. Quarterly projections of service delivery targets and performance indicators for each vote
4. Detailed capital works plan over three years

2. METHODOLOGY AND CONTENT

The methodology followed by the municipality in the development of the SDBIP is in line with the Logic Model methodology proposed by National Treasury as contained in the Framework for Managing Programme Performance Information [1] (FMPPI) that was published in May 2007. The accompanying figure as an extract from the FMPPI is hereby indicated.

The Logic Model was followed whereby desired impacts were identified for each strategic objective with measurements and targets contributing to the achievement of those impacts. This was followed by the identification of programmes and associated outcomes and measurements and targets contributing to the achievement of those outcomes

3. SUMMARY OF KPAs, GOALS AND STRATEGIC OBJECTIVES

KPA	GOAL	STRATEGIC OBJECTIVE
Municipal Transformation and Organisational Development	Efficient, effective and capable workforce	To inculcate entrepreneurial and intellectual capabilities.
	A learning institution	To strengthen record keeping & knowledge management
Basic Service Delivery	Sustainable infrastructure development and maintenance	To accelerate sustainable infrastructure and maintenance in all sectors of development.
	Clean, safe and hygienic environment, water and sanitation services.	To have integrated infrastructure development.
	Safe, healthy living environment	To improve community safety, health and social well-being
Local Economic Development	Growing economy (through agriculture, mining, tourism and manufacturing).	To promote economic sectors of the district
Spatial Rationale	Sustainable, optimal, harmonious and integrated land development	To have efficient, effective, economic and integrated use of land space.
Financial Viability	Reduced financial dependency and provision of sound financial management	To increase revenue generation and implement financial control systems
Good Governance and Public Participation	Democratic society and sound governance	To promote democracy and sound governance

4. COMPARISON OF THE PREVIOUS YEAR & CURRENT YEAR

SERVICE DELIVERY PERFORMANCE SUMMARY 2025/26 MID YEAR PERFORMANCE REPORT									
COMPARISON OF THE PREVIOUS YEAR & CURRENT YEAR									
2024/25 FINANCIAL YEAR					2025/26 FINANCIAL YEAR				
KPA's Performance Indicators	No. of Applicable Indicators	No. of targets achieved	No. of targets not achieved	% Target achieved	KPA's Performance Indicators	No. of Applicable Indicators	No. of targets achieved	No. of targets not achieved	% Target achieved
Municipal Transformation and Organisational Development	22	20	2	91%	Municipal Transformation and Organisational Development	16	13	3	81%
Basic Service Delivery	15	14	1	93%	Basic Service Delivery	21	16	5	76%
Local Economic Development	6	6	0	100%	Local Economic Development	6	6	0	100%
Municipal Finance Management Viability	15	10	5	67%	Municipal Finance Management Viability	19	16	3	84%
Spatial Rationale	3	3	0	100%	Spatial Rationale	3	3	0	100%

Good Governance and Public Participation	25	19	6	76%	Good Governance and Public Participation	25	23	2	92%
TOTAL	86	72	15	84%	TOTAL	90	77	13	86%

5. SERVICE DELIVERY PERFORMANCE SUMMARY 2025/26 MID YEAR PERFORMANCE REPORT

The table and graph below illustrate service delivery performance of Mopani District Municipality against the National Key Performance Areas (NKPAs)

Section 72 of the Local Government: Municipal Systems Act, act 32 of 2000 requires the Accounting Officer of a municipality by 25 January each year to assess the performance of the municipality during the first half of the financial year, taking into account

- The monthly statements referred to in section 71 for the first half of the financial year.
- The municipalities s service delivery performance during the first half of the financial year, and the service delivery targets, and performance indicators set in the Service Delivery Budget Implementation Plan.
- the past year's annual report and progress on resolving problems identified in the annual report.

KPA's Performance Indicators	No. of Applicable Indicators	No. of targets achieved	No. of targets not achieved	% Target achieved
Municipal Transformation and Organisational Development	11	10	1	91%
Basic service Delivery	5	4	1	80%
Local Economic Development	6	6	0	100%
Municipal Finance Management Viability	19	16	3	84%
Spatial Rationale	3	3	0	100%
Good Governance and Public Participation	25	23	2	92%
	69	62	7	90%
		Overall % = 90%		

KPA's Projects	No. of Applicable Indicators	No. of targets achieved	No. of targets not achieved	% Target achieved
Municipal Transformation and Organisational Development	5	3	2	60%
Basic service Delivery	16	12	4	75%
Local Economic Development	0	0	0	0
Municipal Finance Management Viability	0	0	0	0
Spatial Rationale	0	0	0	0
Good Governance and Public Participation	0	0	0	0
	21	15	6	71%
			Overall % = 61%	
KPA's Performance Indicators and Projects	No. of Applicable Indicators including projects	No. of targets achieved	No. of targets not achieved	% Target achieved
Municipal Transformation and Organisational Development	16	13	3	81%
Basic service Delivery	21	16	5	76%
Local Economic Development	6	6	0	100%
Municipal Finance Management Viability	19	16	3	84%
Spatial Rationale	3	3	0	100%

Good Governance and Public Participation	25	23	2	92%
	90	77	13	86%
		Overall % = 86%		

The 14% under performance was due to poor revenue collection (municipalities not adhering to the signed Service Level Agreement. The constant breakdown of Graders and sanitation projects also contributed to the under performance. In terms of Governance, the municipality have outstanding disciplinary cases that are not fully resolved and was caused by delays from the employee's site. The LLF resolutions not fully implemented.

Based on the above assessment, it is therefore recommended that the municipality adjust the budget and revise the projections for revenue and service delivery budget implementation plan accordingly. The revised projections and SDBIP should be approved by council and be publicised.

KPA 1: MUNICIPAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT																		
KEY PERFORMANCE INDICATORS																		
OUTCOME NINE (OUTPUT 1: IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT, OUTPUT 4: ACTIONS SUPPORTIVE OF THE HUMAN SETTLEMENT OUTCOMES)																		
	Top Layer KPI Ref	Dept KPI Ref	Strategic Objective	KPA or SO	Municipal Programme	Measurable Objectives	Performance Indicator title	KPI Unit of measure	Baseline (30/06/2025)	Annual Target (30/06/2026)	Budget 2025/26	Mid-Year Target (1 Jul- 31 Dec 2025)	Mid-year Actual Performance	Challenges /reason for Variation	Corrective Measures	Results	KPI Owner	Evidence required
	TLMTO_D_01	M_140	To promote democracy and sound governance	Municipal Transformation & Institutional Development	Human Resource Management	To ensure that the reviewed organizational structure is approved by council by 30 May 2026	Council approve the Organisational structure	Number	1	1	Operational	N/A	N/A	N/A	N/A	N/A	Senior Manager Corporate	Council Resolution
	TLMTO_D_02	M_136	To promote democracy and sound governance	Municipal Transformation & Institutional Development	Human Resource Management	Reducing the vacancy rate within the financial year	# of vacant positions filled	Number	60	35	Operational	15	86	Additional of 71 were Process Controllers and Superintendents appointed to address Green Drop non-compliance.	None	Target Achieved	Senior Manager Corporate	Appointment letters
	TLMTO_D_03	M_134	To promote democracy and sound governance	Municipal Transformation & Institutional Development	Human Resource Management	To monitor the reviewal of policies within a financial year	# Policies reviewed within the financial year	Number	33	8	Operational	N/A	N/A	N/A	N/A	N/A	Senior Manager Corporate	Policies/Council Resolution
	TLMTO_D_04	M_28	To promote democracy and sound governance	Municipal Transformation & Institutional Development	Labour Relations	To promote fair labour practice	% of disciplinary cases resolved by end of each year	Percentage	75%	100%	Operational	100%	0% 0/2	Delays were due to postponement by the employee and changing of representatives	Enforcement of the disciplinary code collective Agreement	Target not Achieved	Senior Manager Corporate	Disciplinary cases reports
	TLMTO_D_05	M_144	To promote democracy and sound governance	Municipal Transformation & Institutional Development	Human Resource Management	To inculcate personnel capabilities	# of Work Skills Plan submitted to SETA by June each year	Number	1	1	Operational	N/A	N/A	N/A	N/A	N/A	Senior Manager Corporate	Dated Proof of submission
	TLMTO_D_06	M_26	To promote democracy and sound governance	Municipal Transformation & Institutional Development	IDP	Approval of the IDP/Budget/PMS process plan by 31 August 2025	Council approve IDP/Budget/ PMS Process Plan	Number	1	1	Operational	1	1	None	None	Target Achieved	Municipal Manager	Process Plan / Council resolution
	TLMTO_D_07	M_24	To promote democracy and sound governance	Municipal Transformation & Institutional Development	IDP	Approval of the Draft 2026/27 IDP by 31 March 2026	Council approve Draft IDP within financial year	Number	1	1	Operational	N/A	N/A	N/A	N/A	N/A	Municipal Manager	Draft IDP/ Council resolution
	TLMTO_D_08	M_25	To promote democracy and sound governance	Municipal Transformation & Institutional Development	IDP	Approval of the Final 2026/27 IDP by 31 May 2026	Council approve Final IDP within financial year	Number	1	1	Operational	N/A	N/A	N/A	N/A	N/A	Municipal Manager	Process Plan / Council resolution

	TLMTOD_09	M_40	To promote democracy and sound governance	Municipal Transformation & Institutional Development	PMS	Approval of the Final 2026/27 SDBIP by 30 June 2026	Mayor Approve SDBIP within 28 days after adoption of the Budget and IDP	Number	1	1	Operational	N/A	N/A	N/A	N/A	N/A	Municipal Manager	Signed SDBIP by the Executive Mayor
	TLMTOD_10	M_38	To promote democracy and sound governance	Municipal Transformation & Institutional Development	PMS	To ensure quarterly reporting and compliance within the financial year	# of Quarterly performance reports compiled & approved by council	Number	4	4	Operational	2	2	None	None	Target Achieved	Municipal Manager	Report / Council resolution
	TLMTOD_11	M_20	To promote democracy and sound governance	Municipal Transformation & Institutional Development	PMS	To ensure quarterly reporting and compliance within the financial year	# of Quarterly B2B performance reports compiled & approved by council	Number	4	4	Operational	2	2	None	None	Target Achieved	Municipal Manager	Report/ Council resolution
	TLMTOD_12	M_43	To promote democracy and sound governance	Municipal Transformation & Institutional Development	PMS	To ensure that S54 & 56 Managers sign the performance agreements within 30 days after adoption of the final SDBIP	Signed Performance Agreements by all S54A & 56 Managers	Number	7	7	Operational	7	7	None	None	Target Achieved	Municipal Manager	Signed Performance Agreements for Sec 54 & 56 Managers
	TLMTOD_13	M_42	To promote democracy and sound governance	Municipal Transformation & Institutional Development	PMS	To ensure assessments for S54 & 56 Managers are conducted within the financial year	# of performance assessments conducted for Sec 54A & 56 Managers	Number	2	2	Operational	N/A	N/A	N/A	N/A	N/A	Municipal Manager	Performance Assessments report
	TLMTOD_14	M_39	To promote democracy and sound governance	Municipal Transformation & Institutional Development	PMS	To ensure municipal reporting and compliance within the financial year	Submit Annual Institutional Performance report to CoGHSTA, AG Provincial Treasury and National Treasury by 31 August each year	Number	1	1	Operational	1	1	None	None	Target Achieved	Municipal Manager	Dated proof of submission to CoGHSTA, AGSA, Provincial Treasury
	TLMTOD_15	M_35	To promote democracy and sound governance	Municipal Transformation & Institutional Development	PMS	To ensure municipal reporting and compliance within the financial year	Submit Mid-Year report to CoGHSTA, Provincial and National Treasury by 25 January each year	Number	1	1	Operational	N/A	N/A	N/A	N/A	N/A	Municipal Manager	Dated proof of submission to CoGHSTA & Treasury
	TLMTOD_16	M_36	To promote democracy and sound governance	Municipal Transformation & Institutional Development	PMS	To ensure municipal reporting and compliance	# of Annual Reports tabled in Council by 31 January each year	Number	1	1	Operational	N/A	N/A	N/A	N/A	N/A	Municipal Manager	Report / Council resolution
	TLMTOD_17	M_97	To promote democracy and sound governance	Municipal Transformation & Institutional Development	PMS	To ensure municipal reporting and compliance within the financial year	Table Oversight report on the Annual Report in Council by 31 March each year	Number	1	1	Operational	N/A	N/A	N/A	N/A	N/A	Municipal Manager	Report / Council resolution

	TLMTOD_18	M_96	To promote democracy and sound governance	Municipal Transformation & Institutional Development	PMS	To ensure municipal reporting and compliance within the financial year	# of Oversight report published on the website after 7 days of adoption	Number	1	1	Operational	N/A	N/A	N/A	N/A	N/A	Municipal Manager	Website screenshots of the report
	TLMTOD_19		To promote democracy and sound governance	Municipal Transformation & Institutional Development	PMS	To ensure municipal reporting and compliance within the financial year	The Mayor approve adjusted SDBIP within 30 days after budget adjustment each year	Number	1	1	Operational	N/A	N/A	N/A	N/A	N/A	Municipal Manager	SDBIP / Council resolution
	TLMTOD_20	M_32	To promote democracy and sound governance	Municipal Transformation & Institutional Development	Legal Services	To improve efficiency and effectiveness of municipal administration within the financial year	% Signed Service Level Agreements within 30 days after the appointment of Service Providers	Percentage,	100%	100%	Operational	100%	100%	None	None	Target Achieved	Municipal Manager	Dated signed Service Level Agreements
	TLMTOD_21	M_11	To promote democracy and sound governance	Municipal Transformation & Institutional Development	Internal Audit	Functionality of Audit within the financial year	Develop Auditor General action plan for current financial year	Number	1	1	Operational	N/A	N/A	N/A	N/A	N/A	Municipal Manager	AG Action Plan
	TLMTOD_22	M_48	01 JULY -31 DECEMBER 2025	Municipal Transformation & Institutional Development	Risk management	To ensure effective implementation of risk mitigations actions 30 June 2026	# of Risk reports submitted to Audit Committee	Number	4	4	Operational	2	2	None	None	Target Achieved	Municipal Manager	Quarterly risk reports
	TLMTOD_23	M_134	To promote democracy and sound governance	Municipal Transformation & Institutional Development	Internal Audit	To attain Clean Audit by ensuring compliance to all governance; financial management and reporting requirements by 30 June 2026	% of internal audit findings implemented	Percentage,	65%	100%	Operational	50%	57% 108/189	None	None	Target Achieved	Municipal Manager	Resolved IA findings register
	TLMTOD_24	M_12	To promote democracy and sound governance	Municipal Transformation & Institutional Development	Internal Audit	To attain Clean Audit by ensuring compliance to all governance; financial management and reporting requirements by 30 June 2026	% of AG issues resolved	Percentage,	57%	100%	Operational	N/A	N/A	N/A	N/A	N/A	Municipal Manager	Resolved AG Action Plan (Updated & POE submitted)

	TLMT O D_25	M_49 or M_47?	To promote democracy and sound governance	Municipal Transformation & Institutional Development	Risk management	To ensure effective implementation of risk mitigations actions 30 June 2026	% of Risk issues resolved	Percentage,	100%	100%	Operational	50%	83%	None	None	Target Achieved	Municipal Manager	Resolved Risk issues and POE submitted
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KPA 2 : BASIC SERVICE DELIVERY INDICATORS																
OUTPUT 2: IMPROVING ACCESS TO BASIC SERVICES																
Vote Nr	Top Layer KPI Ref	Strategic Objective	Municipal Programme	Measurable Objectives	Performance Indicator title	KPI Unit of measure	Baseline (30/06/2025)	Annual Target (30/06/2026)	Budget 2025/26	Mid-Year Target (1 Jul 31 Dec 2025)	Mid-year Actual Performance	Challenges /reason for Variation	Corrective Measures	Results	KPI Owner	Evidence requires
	TLBSD01	Sustainable Infrastructure development and maintenance	MIG	To monitor the development and MIG implementation plan within a financial year	Development of MIG implementation Plan by July each year	Number	1	1	Operational	1	1	None	None	Target Achieved	Senior Manager Technical	Approved MIG Implementation Plan
	TLBSD02	Sustainable Infrastructure development and maintenance	MIG	To have integrated infrastructure development	# of monthly MIG reports captured on the MIS website (CoGHSTA)	Number	12	12	Operational	6	5	Monthly MIG report was not captured for August ,COGHSTA rejected the report	August expenditure was captured in september	Target not Achieved	Senior Manager Technical	MIS screenshots (website screenshots)
	TLBSD03	Sustainable Infrastructure development and maintenance	Legal	To have integrated infrastructure development	# of by-laws gazetted by 30 June 2026	Number	2	1	Operational	1	1	None	None	Target Achieved	Municipal Manager	Government Gazette
	TLBSD04	Clean, safe and hygienic environment, water and sanitation services	Water	To ensure access to water	# of HH connected with stand pipes	Number (HH)	10835 HH	5000 HH	Operational	N/A	N/A	N/A	N/A	N/A	Senior Manager Water	Progress Reports/Layout Map
	TLBSD05	Sustainable Infrastructure development and maintenance	Roads and Transport	To ensure provision of basic services	# in KMs of gravel roads graded	Number (km)	55.95km	100km	Operational	50km	66.79km	None	None	Target Achieved	Senior Manager Technical	Signed Monthly Grading reports
	TLBSD06	Clean, safe and hygienic environment, water and sanitation services	Sanitation	To ensure provision of basic services	# of HH with access to sanitation	Number	0HH	16 860 HH	Capital (MIG)	6000HH	6457 HH	None	None	Target Achieved	Senior Manager Technical	Happy Letters / Practical certificate / Progress reports

KPA 3 : LOCAL ECONOMIC DEVELOPMENT																
KEY PERFORMANCE INDICATORS																
OUTCOME 9: IMPLEMENTATION OF THE COMMUNITY WORK PROGRAMME																
Vote Nr	Top Layer KPI Ref	Strategic Objective	Municipal Programme	Measurable Objectives	Performance Indicator title	KPI Unit of measure	Baseline (30/06/2025)	Annual Target (30/06/2026)	Budget 2025/26	Mid-Year Target (1 Jul- 31 Dec 2025)	Mid-year Actual Performance	Challenges /reason for Variation	Corrective Measures	Results	Responsible Person	Evidence requires
	TLLED_01	To improve community safety, health and social well-being	LED	To ensure sustainable livelihoods within the district	# of jobs opportunities created through EPWP (EPWP & Municipal Projects)	Number	1 016	1 000	Operational	500	1024	524 Over-achievement was due to numerous sanitation projects that created more job opportunities	None	Target Achieved	Senior Manager Planning	Contract of employment
	TLLED_02	To promote economic sectors of the district	LED	To promote economic sector of the district	# of SEDA trainings &other Accredited Institutions Conducted	Number	9	4	Operational	2	2	None	None	Target Achieved	Senior Manager Planning	Training reports/Registers
	TLLED_03	To promote economic sectors of the district	LED	To ensure Promotion of local economy within the financial year	# of SMME supported through LED	Number	103	100	Operational	40	40	None	None	Target Achieved	Senior Manager Planning	Proof for SMME s supported
	TLLED_04	To promote economic sectors of the district	EPWP	To ensure Promotion of local economy within the financial year	# of EPWP reports compiled and submitted to Council	Number	4	4	Operational	2	2	None	None	Target Achieved	Senior Manager Planning	EPWP reports/ Council resolution
	TLLED_05	To promote economic sectors of the district	LED	To ensure Coordination of LED forums within the financial year	# of LED District Forums coordinated	Number	4	4	Operational	2	2	None	None	Target Achieved	Senior Manager Planning	Agenda, Minutes & Attendance register
	TLLED_06	To promote economic sectors of the district	LED	To Coordinate the Exhibition pavilion for emerging local SMMEs in Exhibition shows	# of Marketing Initiatives coordinated	Number	8	4	Operational	2	7	Responsiveness to ad hoc/new Marketing opportunities for SMME s in the district by other stakeholders	None	Target Achieved	Senior Manager Planning	Proof of Marketing initiative coordinated

KPA 4 MUNICIPAL FINANCIAL VIABILITY
KEY PERFORMANCE INDICATORS
OUTPUT 6: ADMINISTRATIVE AND FINANCIAL CAPABILITY

Top Layer KPI Ref	Strategic Objective	Municipal Programme	Measurable Objectives	Performance Indicator title	KPI Unit of measure	Baseline (30/06/2025)	Annual Target (30/06/2026)	Budget 2025/26	Mid-Year Target (1 Jul- 31 Dec)	Mid-year Actual Performance	Challenges /reason for Variation	Corrective Measures	Results	KPI Owner	Evidence required
TLF V_01	To Increase revenue generation and implement financial control systems	Revenue	To ensure improvement in revenue collection within the financial year	% of revenue collected within the financial year	Percentage (Revenue billed for the year)	5%	95%	Operational	95%	2.18% R 5 146 519 / R 236 017 910	Non payment of services by customers	Locals to enforcement credit and debt collection policy and by laws	Target not Achieved	CFO	Reconciliation report (Billing reports)
TLF V_02	To Increase revenue generation and implement financial control systems	Revenue	To monitor debt collections within a financial year	% in debts collected within the financial year	Percentage (Debtors)	5%	80%	Operational	40%	0.21% R 4 218 268.94 / R 241 549 770 Greater letaba Mun and Vhembe District Mun paid	Non adherence to the SLA, Locals not paying over debts collected to MDM	Review the SLA and enforce the locals to pay monies collected on behalf of MDM	Target not Achieved	CFO	Debtors Reconciliation report (Age analysis reports)
TLF V_03	To Increase revenue generation and implement financial control systems	Budget and Reporting	To ensure that quarterly financial statements are prepared within 14 days after the end of each quarter.	# of quarterly financial statements submitted to Provincial Treasury	Number	4	4	Operational	2	2	None	None	Target Achieved	CFO	Council resolution / Quarterly Financial Statements

TLF V_04	To Increase revenue generation and implement financial control systems	Budget and Reporting	To ensure compliance with legislation within the financial year	Council approved Draft Budget within the financial year	Number	1	1	Operational	N/A	N/A	N/A	N/A	N/A	CFO	Draft Budget / Council Resolution
TLF V_05	To Increase revenue generation and implement financial control systems	Budget and Reporting	To ensure compliance with legislation within the financial year	Council approved Final Budget within the financial year	Number	1	1	Operational	N/A	N/A	N/A	N/A	N/A	CFO	Final Budget / Council Resolution
TLF V_06	To Increase revenue generation and implement financial control systems	Budget and Reporting	To ensure compliance with legislation within the financial year	Council approved Draft Budget policies	Number	11	11	Operational	N/A	N/A	N/A	N/A	N/A	CFO	Draft Budget related policies / Council Resolution
TLF V_07	To Increase revenue generation and implement financial control systems	Budget and Reporting	To ensure compliance with legislation within the financial year	Council approved Final Budget policies	Number	11	11	Operational	N/A	N/A	N/A	N/A	N/A	CFO	Final Budget related policies / Council Resolution

TLF V_08	To Increase revenue generation and implement financial control systems	Budget and Reporting	To ensure compliance with legislation within the financial year	Council approved Adjustment budget by 28 February each year	Number	1	1	Operational	N/A	N/A	N/A	N/A	N/A	CFO	Adjusted Budget / Council Resolution
TLF V_09	To Increase revenue generation and implement financial control systems	Budget and Reporting	To ensure compliance with legislation within the financial year	Submit Unaudited annual financial statements by 31 August each year	Number	1	1	Operational	1	1	None	None	Target Achieved	CFO	Dated proof of submission
TLF V_10	To Increase revenue generation and implement financial control systems	Budget and Reporting	To ensure compliance with legislation within the financial year	# of Deviation Registers developed and updated	Number	12	12	Operational	6	6	None	None	Target Achieved	CFO	Updated Deviation register
TLF V_11	To Increase revenue generation and implement financial control systems	Budget and Reporting	To ensure compliance with legislation within the financial year	# of Finance compliance report submitted to Treasuries & CoGHSTA	Number	12	12	Operational	6	6	None	None	Target Achieved	CFO	Financial reports

TLF V_12	To Increase revenue generation and implement financial control systems	Budget and Reporting	To ensure compliance with legislation within the financial year	Submit monthly Sec 71 reports to Provincial treasury within 10 working days	Number	12	12	Operational	6	6	None	None	Target Achieved	CFO	Dated proof of submission
TLF V_13	To Increase revenue generation and implement financial control systems	Supply Chain Management	To Improve financial viability within the financial year	Appointment of Supply Chain Committees by 30 June each year (Specification, Evaluation & Adjudication)	Number	3	3	Operational	3	3	None	None	Target Achieved	Municipal Manager	Appointment Letters (Committees)
TLF V_14	To Increase revenue generation and implement financial control systems	Supply Chain Management	To Improve financial viability within the financial year	% of Construction Tenders placed on the CIDB website	Percentage	100%	100%	Operational	100%	100%	None	None	Target Achieved	CFO	Website screenshots
TLF V_15	To Increase revenue generation and implement financial control systems	Expenditure Management	To ensure payment of service providers within 30 days of the submission of invoices.	Pay invoices within 30 days of receipt from the service providers	Percentage	82%	100%	Operational	100%	88% 1979/ 2245	The municipality received non-compliant invoices from suppliers. The turnaround time continues to run while the invoices are being reviewed for compliance.	Invoice compliance verification will be conducted at the point of receipt, and non-compliant invoices will be returned to suppliers .	Target not Achieved	CFO	Debtors report (Age analysis reports)

TLF V_16	To Increase revenue generation and implement financial control systems	Assets Management	To ensure compliance with legislation within the financial year	# of GRAP Compliance Assets register Compiled	Number	1	1	Operational	1	1	None	None	Target Achieved	CFO	GRAP compliance Assets register compiled
TLF V_17	To Increase revenue generation and implement financial control systems	Assets Management	To ensure compliance with legislation within the financial year	# Assets verifications conducted in line with GRAP standards	Number	2	2	Operational	1	1	None	None	Target Achieved	CFO	Quarterly Assets verification reports
TLF V_18	To Increase revenue generation and implement financial control systems	Expenditure Management	To effectively manage the financial affairs of the municipality within the financial year	% capital budget spent as approved by Council within the financial year	Percentage (Accumulative)	100%	100% Capital Budget spent	Capital	40%	45% R 289 555 / R 644 467	None	None	Target Achieved	CFO/ Water / Tech	Financial reports/
TLF V_19	To Increase revenue generation and implement financial control systems	Expenditure Management	To effectively manage the financial affairs of the municipality within the financial year	% Operational and maintenance budget spent as approved by Council within the financial year	Percentage (Accumulative)	92%	100% Operational Budget spent	Operational	40%	45% R 847 039 / R 1 868 269	None	None	Target Achieved	CFO/ Water	Financial reports/

TLF V_20	To Increase revenue generation and implement financial control systems	Expenditure Management	To effectively manage the financial affairs of the municipality within the financial year	% MIG budget spent as approved by Council within the financial year	Percentage (Accumulative)	100%	100% MIG expenditure	Capital	45%	48.24% R 262 391 957.92 / R 452 260 000	None	None	Target Achieved	CFO / Technical	Financial reports/
TLF V_21	To Increase revenue generation and implement financial control systems	Expenditure Management	To effectively manage the financial affairs of the municipality within the financial year	% WSIG budget spent as approved by Council within the financial year	Percentage (Accumulative)	0%	100% WSIG expenditure	Capital	40%	52.16% R 70 941 397 / R 136 000 000	None	None	Target Achieved	CFO / Technical	Financial reports/
TLF V_22	To Increase revenue generation and implement financial control systems	Expenditure Management	To effectively manage the financial affairs of the municipality within the financial year	% RRAMS budget spent as approved by Council within the financial year	Percentage (Accumulative)	100%	100% RRAMS expenditure	Capital	40%	66% R 1 695 092.93 / R 2 586 996	None	None	Target Achieved	CFO / Technical	Financial reports/
TLF V_23	To Increase revenue generation and implement financial control systems	Expenditure Management	To effectively manage the financial affairs of the municipality within the financial year	% FMG budget spent as approved by Council within the financial year	Percentage	100%	100% FMG expenditure	Operational	40%	45% R 1 339 128.20 / R 3000 000	None	None	Target Achieved	CFO	Financial reports/

TLF V_24	To Increase revenue generation and implement financial control systems	Expenditure Management	To effectively manage the financial affairs of the municipality within the financial year	% EPWP budget spent as approved by Council within the financial year	Percentage (Accumulative)	100%	100% EPWP expenditure	Operational	40%	50% R 3 918 996 / R 7 838 004	None	None	Target Achieved	CFO/ Water	Financial reports/
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KPA 6 : SPATIAL RATIONALE																	
OUTPUT 2: IMPROVING ACCESS TO BASIC SERVICES																	
Vot e Nr	Top Layer KPI Ref	Dept KPI Ref	Strategic Objective	Municipal Programme	Measurable Objectives	Performance Indicator title	KPI Unit of measure	Baseline (30/06/2025)	Annual Target (30/06/2026)	Budget 2025/26	Mid-Year Target (1 Jul- 31 Dec 2025)	Mid-year Actual Performance	Challenges /reason for Variation	Corrective Measures	Results	KPI Owner	Evidence requires
	SPR 01		To have efficient, effective economic and integrated use of space	Spatial Planning	To have sustainable, optimal, harmonious and intergrated land development	Percentage, (# of applications received / # of land use applications processed) within 90 days of receipt)	Percentag e	100%	100%	Operational	100%	100%	None	None	Target Achieved	Senior Manager Planning	Dated Land use register
	SPR 02		To have efficient, effective economic and integrated use of space	Spatial Planning	To have sustainable, optimal, harmonious and intergrated land development	# of Municipal Planning Tribunal meetings coordinated	Number	25	4	Operational	2	5	None	None	Target Achieved	Senior Manager Planning	Attendance Register, Minutes
	SPR 03		To have efficient, effective economic and integrated use of space	GIS	To have sustainable, optimal, harmonious and intergrated land development	Percentage in Capturing Projects in the GIS system within the financial year .	Percentag e	100%	100%	Operational	100%	100%	None	None	Target Achieved	Senior Manager Planning	List of projects coordinates in the GIS
	SPR 04		To have efficient, effective economic and intergrated use of space	Spatial Planning	To have sustainable, optimal, harmonious and intergrated land deveolopment	# To establish township in Mamaila Kolobetona (Planning GLM) by 30 June 2026	New	1	1	R700 000	N/A	N/A	N/A	N/A	N/A	Senior Manager Planning	Service Level Agreement

	SPR 05		To have efficient, effective economic and integrated use of space	Spatial Planning	To have sustainable, optimal, harmonious and integrated land development	# To establish township in Maphalle Planning GLM) by 30 June 2026	New	1	1	R700 000	N/A	N/A	N/A	N/A	N/A	Senior Manager Planning	Service Level Agreement
	SPR 06		To have efficient, effective economic and integrated use of space	Spatial Planning	To have sustainable, optimal, harmonious and integrated land development	# To establish township in Meidingen (Planning GLM) by 30 June 2026	New	1	1	R700 000	N/A	N/A	N/A	N/A	N/A	Senior Manager Planning	Service Level Agreement

KPA 5 : GOOD GOVERNANCE AND PUBLIC PARTICIPATION
KEY PERFORMANCE INDICATORS
OUTCOME 9 (OUTPUT 5: DEEPEN DEMOCRACY THROUGH A REFINED WARD COMMITTEE MODEL, OUTPUT 6: ADMINISTRATIVE AND FINANCIAL CAPABILITY)

Vote Nr	Top Layer KPI Ref	Strategic Objective	Programmes	Measurable Objectives	Performance Indicator title	KPI Unit of measure	Baseline (30/06/2025)	Annual Target (30/06/2026)	Budget 2025/26	Mid-Year Target (1 Jul-31 Dec 2025)	Mid-year Actual Performance	Challenges /reason for Variation	Corrective Measures	Results	KPI Owner
	TLG GPP_01	To promote democracy and sound governance	Council	To ensure functionality of Council committee within the financial year.	# of Council Meetings held within the financial year	Number	15	7	Operational	2	6	Target was Overachived as a result of four (4)special reports that required Council's approval	None	Target Achieved	Municipal Manager
	TL_GGP_P_02	To promote democracy and sound governance	Council	To ensure functionality of Council committee within the financial year.	% in Implementation of Council Resolutions	Percentage	97%	100%	Operational	100%	100%	None	None	Target Achieved	Municipal Manager
	TLG GPP_03	To promote democracy and sound governance	Mayoral Committee	To ensure functionality of MAYCO within the financial year.	# of MAYCO meetings held within the financial year	Number	17	7	Operational	2	6	Target was Overachived as a result of four (4)special reports that required Council's approval	None	Target Achieved	Municipal Manager
	TLG GPP_04	To promote democracy and sound governance	Portfolio	To ensure functionality of Portfolio committees within the financial year.	# of Portfolio committee meetings held within the financial year	Number	59	39	Operational	18	23	Target was Overachived as a result of five (5)special reports that required Council's approval	None	Target Achieved	Manager Executive Mayor's Office
	TL_G GPP_05	To promote democracy and sound governance	Portfolio	To ensure functionality of Portfolio committees within the financial year.	% in Implementation of Portfolio Committee Resolutions	Percentage	97%	100%	Operational	100%	100%	None	None	Target Achieved	Manager Executive Mayor's Office
	TL_G GPP_06	To promote democracy and sound governance	IGR	To ensure functionality of IGR structures within the financial year.	# of IGR meetings held within the financial year	Number	4	4	Operational	2	2	None	None	Target Achieved	Municipal Manager

	TL_GPP_07	To promote democracy and sound governance	IGR	To ensure functionality of IGR structures within the financial year.	% in Implementation of IGR Resolutions	Percentage	100%	100%	Operational	100%	100%	None	None	Target Achieved	Municipal Manager
	TL_GPP_08	To promote democracy and sound governance	Ethics Committee	To ensure functionality of Council committees within the financial year	# of Ethics Committee Meeting held within the financial year	Number	4	4	Operational	2	4	Target was Overachieved as a result of two (2)special report that required Council's approval	None	Target Achieved	Manager Executive Mayor's Office
	TL_GPP_09	To promote democracy and sound governance	Public Participation	To ensure public involvement in the affairs of the Municipalities	# of Public Participation Meetings held within the financial year	Number	10	5	Operational	N/A	N/A	N/A	N/A	N/A	Manager Executive Mayor's Office
	TLGPP_10	To promote democracy and sound governance	MPAC	To ensure functionality of Council committees within the financial year	# of MPAC meetings held within the financial year	Number	27	5	Operational	2	6	Target was Overachieved as a result of four (4)special report that required Council's approval	None	Target Achieved	Manager Executive Mayor's Office
	TLGPP_11	To promote democracy and sound governance	MPAC	To ensure functionality of Council committee within the financial year	# of MPAC reports submitted to council held within the financial year	Number	5	5	Operational	1	2	Target was Overachieved as a result of one (1)special report that required Council's approval	None	Target Achieved	Manager Executive Mayor's Office
	TLGPP_12	To promote democracy and sound governance	Ward Committee	To ensure functionality of Council committee within the financial year	# of Ward District Council Committee Meetings held within the financial year	Number	4	4	Operational	2	2	None	None	Target Achieved	Director Executive Mayor's Office
	TLGPP_13	To promote democracy and sound governance	Management committee	To ensure functionality of administration	# of Management meetings held within the financial year	Number	12	12	Operational	6	6	None	None	Target Achieved	Municipal Manager
	TL_GPP_14	To promote democracy and sound governance	Management committee	To ensure functionality of administration	% in Implementation of MANCO Resolutions within the financial year	Percentage	100%	100%	Operational	100%	100%	None	None	Target Achieved	Municipal Manager

	TLG GPP _15	To promote democracy and sound governance	Labour Relations	To ensure functionality of Council within the financial year	# of LLF meetings held within the financial year	Number	12	12	Operational	6	6	None	None	Target Achieved	Senior Manager Corporate
	TLG GPP _16	To promote democracy and sound governance	Labour Relations	To ensure functionality of Municipality within the financial year	% in implementation of LLF resolutions within the financial year	Percentage	100%	100%	Operational	100%	99%	Equal work, equal pay	SALGA to finalize o evaluation	Target not Achieved	Senior Manager Corporate
	TLG GPP _17	To promote democracy and sound governance	Public Participation	To ensure public involvement in the IDP review	# of IDP/Budget/ PMS REP Forum meetings held within the financial year	Number	4	4	Operational	2	2	None	None	Target Achieved	Municipal Manager
	TLG GPP _18	To promote democracy and sound governance	Public Participation	To ensure public involvement in the IDP/Budget review within a financial year	# of IDP/Budget/ PMS Steering Committee meetings within the financial year	Number	4	4	Operational	2	2	None	None	Target Achieved	Municipal Manager
	TLG GPP _19	To promote democracy and sound governance	Public Participation	To promote accountability within the municipality	% of complaints resolved	Percentage	100%	100%	Operational	100%	100%	None	None	Target Achieved	Manager Mayor's Office
	TLG GPP _20	To promote democracy and sound governance	Public Participation	To ensure public involvement in Mayoral Imbizo's within a financial year	# of quarterly Community feedback meetings held within a financial year	Number	4	4	Operational	2	2	None	None	Target Achieved	Manager Mayor's Office
	TLG GPP _21	To promote democracy and sound governance	Public Participation	To ensure public involvement in Municipal activities	# of Internal quarterly Newsletters developed (Electronic)	Number	4	4	Operational	2	2	None	None	Target Achieved	Manager Mayor's Office

	TLG GPP _22	To promote democracy and sound governance	Committees	To ensure functionality of Audit committee within a financial year	# of Audit Committee meetings held within the financial year	Number	8	7	Operational	3	5	The target was overachieved by two (2) following the review process of the Annual Financial Statements (AFS).	None	Target Achieved	Municipal Manager
	TLG GPP _23	To promote democracy and sound governance	Committees	To ensure functionality of Audit committee within a financial year	% of Audit and Performance Audit Committee resolutions implemented within the financial year	Percentage	92%	90%	Operational	50%	99% 96/97	None	None	Target Achieved	Municipal Manager
	TLG GPP _24	To promote democracy and sound governance	Risk	To ensure functionality of mitigation of risks committee within the financial year.	# of Council approved Risk Policy	Number	1	1	Operational	N/A	N/A	N/A	N/A	N/A	Municipal Manager
	TLG GPP _25	To promote democracy and sound governance	Risk	To ensure functionality of mitigation of risks committee within the financial year.	# of Council approved Risk strategy	Number	1	1	Operational	N/A	N/A	N/A	N/A	N/A	Municipal Manager
	TLG GPP _26	To promote democracy and sound governance	Risk	To ensure functionality of Risk committee within the financial year.	Council approved Fraud and Anti Corruption strategy	Number	1	1	Operational	N/A	N/A	N/A	N/A	N/A	Municipal Manager
	TLG GPP _27	To promote democracy and sound governance	Legal	To monitor response in terms of the fraud and corruption cases registered	% of Fraud and Corruption cases investigated	Percentage	N/A	100%	Operational	N/A	N/A	N/A	N/A	N/A	Municipal Manager

TLG GGP _28	To promote democracy and sound governance	Audit	To ensure functionality of Council committee within the financial year	# of Unqualified Audit Opinion obtained by 31 december each year	Number	0 (Qualified)	1	Operational	1	0 Qualified audit opinion	Revenue recons from the locals are submitted late by locals and do not get to be reconciled in time and payables thereof. And other components i.e PPE	Reporting division to perform Monthly Reconciliatio n at local municipalities and we have developed audit action plan to address all qualifying paragraph.	Target not Achieved	Municipal Manager
TL_ GGP P_29	To promote democracy and sound governance	IT	To promote democracy and sound governance	Number of super user accounts activities reviewed per quarter	Number	4	4	Operational	2	2	None	None	Target Achieved	Senior Manager Corporat e
TL_ GGP P_30	To promote democracy and sound governance	IT	To promote democracy and sound governance	Percentage of quarterly IT servers backups verified	Percentage	100%	100%	Operational	100%	100%	None	None	Target Achieved	Senior Manager Corporat e
TL_ GGP P_31	To promote democracy abd sound governance	Internal Audit	Functionality of Audit within the financial year	Audit Committee approve Internal Audit Plan by 30 June each year	Number	1	1	1	N/A	N/A	N/A	N/A	N/A	Municipal Manager
TL_ GGP P_32	To promote democracy abd sound governance	Internal Audit	Functionality of Audit within the financial year	Audit Committee approve revised Internal Audit Charter by 30June each year	Number	1	1	1	N/A	N/A	N/A	N/A	N/A	Municipal Manager

MUNICIPAL TRANSFORMATION & DEVELOPMENT PROJECTS (2025/26)																
Pro No	Strategic Objective	Top Layer KPI Ref	Programme	Projects	Project Name	Start Date	Completion date	Project Owner	Source of funding	Original Budget	Mid-Year Target (1 Jul- 31 Dec 2025)	Mid-year Actual Performance	Challenges /reason for Variation	Corrective Measures	Results	Evidence required
MTOD1	Democratic society and sound governance	MTOD PR 01	Admin	Acquisition of Electric Records management system by 30 June 2026	Electric Records Management system	2025/07/01	2026/06/30	Senior Manager Corps	MDM	R600 000	50%	50%	None	None	Target Achieved	Delivery note
MTOD2	Democratic society and sound governance	MTOD PR 02	Admin	Refurbshment of Disaster Management of centre by 30 June 2026	Refurbshment of Disaster Management centre	2025/07/01	2026/06/30	Senior Manager Corps	MDM	R400 000	50%	25%	Review of Project Specifications by the End User	Draft new specifications and initiate the procurement process.	Target not Achieved	Delivery note
MTOD3	democratic society and sound governance	MTOD PR 03	IT	Acquisition of Computer Software by 30 June 2026	Computer Software	2025/07/01	2026/06/30	Senior Manager Corps	MDM	R2 000 004	50%	100%	None	None	Target Achieved	Delivery note
MTOD4	Democratic society and sound governance	MTOD PR 04	IT	To purchase & deliver Computers by 30 June 2026	Computers	2025/07/01	2026/06/30	Senior Manager Corps	MDM	R999 996	50%	50%	None	None	Target Achieved	Delivery note
MTOD6	democratic society and sound governance	MTOD PR 05	BTO	Acquisition of Furniture by 30 June 2026	Furniture	2025/07/01	2026/06/30	CFO	MDM	R999 996	50%	41%	Not all Directorate s requiring furniture initiated the request process during the 1st and 2nd quarters.	Directorate s will be reminded to initiate furniture requests during the 3rd quarter to ensure timely procurement and delivery.	Target not Achieved	Delivery note

2025/26 CAPITAL WORKS PLAN SUMMARY OF CAPITAL PROJECTS PER FOR THE YEAR																
Project #	Project #	Program me	Projects description	Project Name	Start Date	Completion date	Project Owner	Source of funding	Original Budget	Annual Target	Mid-Year Target (1 Jul- 31 Dec 2025)	Mid-year Actual Performance	Challenges /reason for Variation	Corrective Measures	Results	Evidence required
All wards	BDS1	Fire	Purchase & Delivery of Fire & Rescue Equipments by 30 June 2026	Fire & Rescue Equipments	2025/07/01	2026/06/30	Senior Manager Comm	MDM	R5 000 004	100%	50%	100%	None	None	Target Achieved	Delivery note
All wards	BSD2	Fire	Purchase Specialised vehicle by 30 June 2026	Specialised vehicle	2025/07/01	2026/06/30	Senior Manager Comm	MDM	R20 000 004	100%	50%	50%	None	None	Target Achieved	Delivery note
All wards	BSD3	Water	Road Asset Management System	Road Asset Management System	2025/07/01	2026/06/30	Senior Manager Tech	RRAMS	R2 586 996	100%	50%	66%	None	None	Target Achieved	Progress Reports
ward 31 GTM	BSD4	Water	Construction of Lephepane Bulk Water	Lephepane Bulk Water	2025/07/01	2026/06/30	Senior Manager Tech	MIG	R45 168 612	100%	50%	26%	Heavy rains were experienced affecting progress on site. Additional budget required to cover the bulk repairs	The contractor is on site busy with setting out of works. Budget maintenance letter has been developed. Contractor to develop a revised working program.	Target not Achieved	Practical certificate /Progress reports
PBM	BSD5	Water	Construction of Bulk Water Supply at Lulekani Water Scheme	Lulekani Water Scheme	2025/07/01	2026/06/30	Senior Manager Tech	MIG	R37 168 380	100%	50%	97%	None	None	Target Achieved	Practical certificate /Progress reports
ward 2 BPM	BSD6	Water	Construction of Makhushane Water Scheme	Makhushane Water Scheme	2025/07/01	2026/06/30	Senior Manager Tech	MIG	R56 626 896	100%	50%	15%	Heavy rains affected progress on site	Contractor on site and to develop a revised working program.	Target not Achieved	Practical certificate /Progress reports
ward 12 GGM	BSD7	Water	Giyani-WWTW	Repairs and Maintenance - Giyani-WWTW	2025/07/01	2026/06/30	Senior Manager Water Services	MIG	R5 100 000	100%	N/A	N/A	N/A	N/A	N/A	Advert /Appointment letter
ward 4 GLM	BSD8	Water	Kgapane-WWTW	Repairs and Maintenance - Kgapane-WWTW	2025/07/01	2026/06/30	Senior Manager Water Services	MIG	R6 800 004	100%	N/A	N/A	N/A	N/A	N/A	Advert /Appointment letter
ward 31 GTM	BSD9	Water	Lenyenye-WWTW	Repairs and Maintenance - Lenyenye-WWTW	2025/07/01	2026/06/30	Senior Manager Water Services	MIG	R6 800 004	100%	N/A	N/A	N/A	N/A	N/A	Advert /Appointment letter
ward 14 BPM	BSD10	Water	Lulekani-WWTW	Repairs and Maintenance - Lulekani-WWTW	2025/07/01	2026/06/30	Senior Manager Water Services	MIG	R7 654 080	100%	N/A	N/A	N/A	N/A	N/A	Advert /Appointment letter
ward 2 BPM	BSD11	Water	Namakgale-WWTW	Repairs and Maintenance - Namakgale-WWTW	2025/07/01	2026/06/30	Senior Manager Water Services	MIG	R6 800 004	100%	N/A	N/A	N/A	N/A	N/A	Advert /Appointment letter
ward 19 GTM	BSD12	Water	Nkowankowa-WWTW	Repairs and Maintenance - Nkowankowa-WWTW	2025/07/01	2026/06/30	Senior Manager Water Services	MIG	R6 800 004	100%	N/A	N/A	N/A	N/A	N/A	Advert /Appointment letter

ward 11 BPM	BSD13	Water	Phalaborwa-WWTW	Repairs and Maintenance - Phalaborwa-WWTW	2025/07/01	2026/06/30	Senior Manager Water Services	MIG	R6 800 004	100%	N/A	N/A	N/A	N/A	N/A	Advert /Appointment letter
ward 22 GTM	BSD14	Water	Construction of Ritavi Water Scheme	Ritavi Water Scheme	2025/07/01	2026/06/30	Senior Manager Tech	MIG	R61 986 084	100%	50%	87%	None	None	Target Achieved	Practical certificate /Progress reports
MLM	BDS15	Sanitation	Construction of VIP toilets units	Rural Household Sanitation (Maruleng)	2025/07/01	2026/06/30	Senior Manager Tech	MIG	R20 241 684	100%	50%	19%	Delays in finalization of beneficiary lists leading do late commencement t of activities on site.	There are ongoing engagements between MDM, Social facilitator and respective ward councillors to conclude the beneficiary lists.	Target not Achieved	Happy Letters / Practical certificate / Progress reports
BPM	BSD16	Sanitation	Construction of VIP toilets units	Rural Household Sanitation (BPM)	2025/07/01	2026/06/30	Senior Manager Tech	MIG	R24 999 996	100%	50%	84%	None	None	Target Achieved	Happy Letters / Practical certificate / Progress reports
GGM	BSD17	Sanitation	Construction of VIP toilets units	Rural Household Sanitation (Greater Giyani LM)	2025/07/01	2026/06/30	Senior Manager Tech	MIG	R29 200 176	100%	50%	79%	None	None	Target Achieved	Happy Letters / Practical certificate / Progress reports
GLM	BSD18	Sanitation	Construction of VIP toilets units	Rural Household Sanitation (Greater Letaba LM)	2025/07/01	2026/06/30	Senior Manager Tech	MIG	R33 999 996	100%	50%	50%	None	None	Target Achieved	Happy Letters / Practical certificate / Progress reports
GTM	BSD19	Sanitation	Construction of VIP toilets units	Rural Household Sanitation (Greater Tzaneen LM)	2025/07/01	2026/06/30	Senior Manager Tech	MIG	R33 999 996	100%	50%	49%	Delays in finalization of beneficiary lists leading do late commencement t of activities on site.	Issues related to beneficiary lists have been resolved. Contractors and engineer to compress implementation programme to expedite progress and expenditure before June 2026.	Target not Achieved	Happy Letters / Practical certificate / Progress reports
ward 12 GLM	BSD20	Water	Construction of Sekgosese Water Scheme supply and Borehole equipment	Sekgosese Water Scheme	2025/07/01	2026/06/30	Senior Manager Tech	MIG	R13 287 828	100%	50%	98%	None	None	Target Achieved	Practical certificate /Progress reports
ward 26 GTM	BSD21	Water	Construction of Tours Water reticulation	Tours Water reticulation	2025/07/01	2026/06/30	Senior Manager Tech	MIG	R16 691 184	100%	50%	99%	None	None	Target Achieved	Practical certificate /Progress reports
GGM	BSD22	Water	Water Infrastructure Project - Giyani Water Projects Phase 1	Water Infrastructure Project - Giyani Water Projects Phase 1	2025/07/01	2026/06/30	Senior Manager Tech	WSIG 6B	R136 000 000	100%	50%	61%	None	None	Target Achieved	Practical certificate /Progress reports
All wards	BSD 23	Environmental	Development and Maintanance of Air Quality Station	Development and Maintanance of Air Quality Station	2025/07/01	2026/06/30	Senior Manager Community Services	MIG	R1 500 000	100%	50%	50%	None	None	Target Achieved	Delivery note

PART B : FINANCIAL PERFORMANCE

MID-YEAR BUDGET PERFORMANCE REPORT

MID-YEAR PERFORMANCE REPORT IN COMPLIANCE WITH SECTION 72 OF THE MUNICIPAL FINANCE MANAGEMENT ACT 56 OF 2003 (MFMA) AS WELL AS SECTION 23 OF LOCAL GOVERNMENT: MUNICIPAL BUDGET AND REPORTING REGULATIONS (MBRR)

1. PURPOSE

The purpose of this report is to inform Council of the municipality's midterm actual performance (2025/26 financial year) against the approved adjusted budget in compliance with Section 72 (1) (a) and 52 (d) of the MFMA and the requirements as promulgated in the Government Gazette No 32141 of 17 April 2009, by providing a statement on the implementation of the budget and financial state of affairs of the municipality to the Executive Mayor, as legislated.

2. STRATEGIC OBJECTIVE

The strategic objective of this report is to ensure good governance, financial viability and optimal institutional transformation with capacity to execute its mandate.

3. BACKGROUND

Section 72(1) of the MFMA and Section 28 of Government Gazette Notice 32141 dated 17 April 2009, regarding the "Local Government: Municipal Finance Management Act of 2003 and Municipal Budget and Reporting Regulations" necessitates that specific financial particulars be reported on and in a prescribed format, hence this report to meet legislative compliance. In terms of Section 72 (1, 2 and 3) of the MFMA

1 The accounting officer of a municipality must by 25 January of each year —

- (a) Assess the performance of. the municipality during the first half of the financial year, taking into account :
 - (i) The monthly statements referred to in section 71 for the first half of the financial year;
 - (ii) The municipality's service delivery performance during the first half of the financial year, and the service delivery targets and performance identified in the annual report; and performance indicators set in the service delivery and budget implementation plan;
 - (iii) The past year's annual report, and progress on resolving problems identified in the annual report; and

- (iv) The performance of every municipal entity under the sole or shared control of the municipality, taking into account reports in terms of section 88 from any such entities; and

(b) Submit a report on such assessment to

- (i) The mayor of the municipality;
- (ii) The National Treasury; and
- (iii) The relevant provincial treasury.

2 The statement referred to in section 71 (1) for the sixth month of a financial year may be incorporated into the report referred to in subsection (1) (b) of this section. 3 The accounting officer must, as part of the review -

- (a) Make recommendations as to whether an adjustments budget is necessary; and
- (b) Recommend revised projections for revenue and expenditure to the extent that this may be necessary

Furthermore the Municipal Budget and Reporting Regulations section 28 stipulates that:

"The monthly budget statement of a municipality must be in a format specified in Schedule C and include all the required tables, charts and explanatory information, taking into account any guidelines issued by the Minister in terms Section 168(1) of the Act"

In addition Section 31 (1) prescribes the following:

"The mayor's quarterly report on the implementation of the budget and financial state of affairs of the municipality as required by Section 52(d) of the Act must be —

- (a) In the format specified in Schedule C and include all the required tables charts and explanatory information, taking into account any guidelines issued by the Minister in terms Section 168(1) of the Act; and
- (b) Consistent with the monthly budget statement for September, December, March and June as applicable: and
- (c) Submitted to the National Treasury and relevant Provincial Treasury within five (5) days of tabling of the report in the council.

3. **REPORT FOR THE SIX MONTHS ENDED 31 DECEMBER 2025**

This report is based upon financial information, as at 31 December 2025 and available at the time of preparation. All variances are calculated against the original budget figures. The results for the quarter ended 31 December 2025 are summarised as follows: Statement of Financial Performance shown below is prepared on a similar basis to the prescribed budget format, detailing revenue by source. The total revenue excludes capital transfers and contributions, and expenditure is by type. The actual year-to-date revenue for the period of **R1.277 billion** is higher than the year: to-date target of **R1 billion** and the

expenditure for the period is **R847 Million**, which is lower than the year-to-date target of **R934 Million** respectively.

The actual performance for the six months ended 31 December 2025 (excluding capital transfers and contributions) on the operating budget can be summarised as follows:

	December 2025 Year to Date Actual	December 2025 Year to Date Budget	Variance
	R'000	R'000	R'000
Revenue by source	1 277 185	1 005 295	271 890
Expenditure by type	(847 039)	(934 218)	(87 179)
Surplus/ Deficit	380 146	71 077	184 711

Limpopo: Mopani (DC33) - Table C4 Monthly Budgeted Financial Performance (All) for period ending (M06) 31 December 2025

Description	Ref	2024/25	Budget year 2025/26						
		Audited Outcome	Original Budget	Adjusted Budget	YTD Actual	YTD Budget	YTD Variance	YTD variance %	Full Year Forecast
R thousands									
Revenue			388	388		194			388
Exchange Revenue			360	360		180		(36.15)	360
Service charges - Electricity			70 424	70 424		35 212		(60.46)	70 424
Service charges - Water									
Service charges - Waste Water Management			5	5		2			5
Service charges - Waste Management			594	594		797		(59.74)	594
Sale of Goods and Rendering of Services									
Agency services									
Interest			87	87		43			87
Interest earned from Receivables			945	945		973		(33.83)	945
Interest earned from Current and Non Current Assets			20	20		10			20
Dividends	180		000	000		000	(70	25.22	000
Rent on Land	278						188)		
Rental from Fixed Assets	43 706				123		(21		
Licence and permits					992		288)		
Special rating levies	2				13 924			(1	
Operational Revenue	799						671)		
Non-Exchange Revenue					126				
Property rates	124							(14	
Surcharges and Taxes	675						877)		
Fines, penalties and forfeits	29 904				29		2		
Licences or permits					096		522		
Transfer and subsidies - Operational			1 438	1 438	12	719			1 438
Interest			267	267	522	134		51.80	267
Fuel Levy									
Operational Revenue									
Gains on disposal of Assets	42								
Other Gains	891						994	1	
Discontinued Operations					994				
	1 431								
	844						482	372	
					1 091 615				
	1								
	305								
	5							2	
	036				2 915		915		
Total Revenue (excluding capital transfers and contributions)		1 862	2 010	2 010	1 277	1 005	271		2 010
		437	591	591	185	295	890	27.05	591
Expenditure			554	554	260	277	(16		554
Employee related costs			179	179	667	089	422)	(5.93)	179
Remuneration of councillors	498		28 427	28 427	9 156	14 213	(5 058)	(35.58)	28 427
Bulk purchases - electricity	921								
Inventory consumed	18 085		416	416	190	208	(18		416
Debt impairment			841	841	344	421	077)	(8.67)	841
Depreciation and amortisation	572		68 495	68 495		34 247	(34	(100.00)	68 495
Interest	439		316 194	316 194	103	158 097	247)	(34.82)	316 194
Contracted services	905		31 956	31 956	048	15 978	049)	(55	31 956
Transfers and subsidies	279		324 017	324 017	1 243	162 008	(14	(92.22)	324 017
Irrecoverable debts written off	295				230 094		735)	42.03	
Operational costs	131						68 086		
Losses on disposal of Assets	18 942		128	128		64			128
Other Losses	368 727		162	162	52	164			162
					487				
	194						677)	(11	
	967							(18.20)	
	76								

Total Expenditure	2 872 565	1 868 269	1 868 269	847 039	934 218	(87 179)	(9.33)	1 868 269
Surplus/(Deficit)	(1 010 128)	142 322	142 322	430 146	71 077	359 069		142 322
Transfers and subsidies - capital (monetary allocations) Transfers and subsidies - capital (in-kind)	813 382 1 749	717 509	717 509	185 091	365 879	(180 788)	(49.41)	717 509
Surplus/(Deficit) after capital transfers and contributions	(194 997)	859 831	859 831	615 237	436 957	178 280		859 831
Income Tax								
Surplus/(Deficit) after income tax	(194 997)	859 831	859 831	615 237	436 957	178 280		859 831
Share of Surplus/Deficit attributable to Joint Venture								
Share of Surplus/Deficit attributable to Minorities								
Surplus/(Deficit) attributable to municipality	(194 997)	859 831	859 831	615 237	436 957	178 280		859 831
Share of Surplus/Deficit attributable to Associate Intercompany/Parent subsidiary transactions								
Surplus/(Deficit) for the year	(194 997)	859 831	859 831	615 237	436 957	178 280		859 831

The major revenue variances against the budget are:

i. Service charges (GRAP 9)

The services charges for water charged to consumers is at **R123.9 million** of the YTD Actual when compared to the YTD Budget of **R194.1 million** and the variances -36.11 %. The service charges for sanitation is at **R13.9 million** of the YTD Actual when compared to the YTD Budget of **R35.2 million** and the variance is **-60.46 %** as at the period ending 31 December 2025.

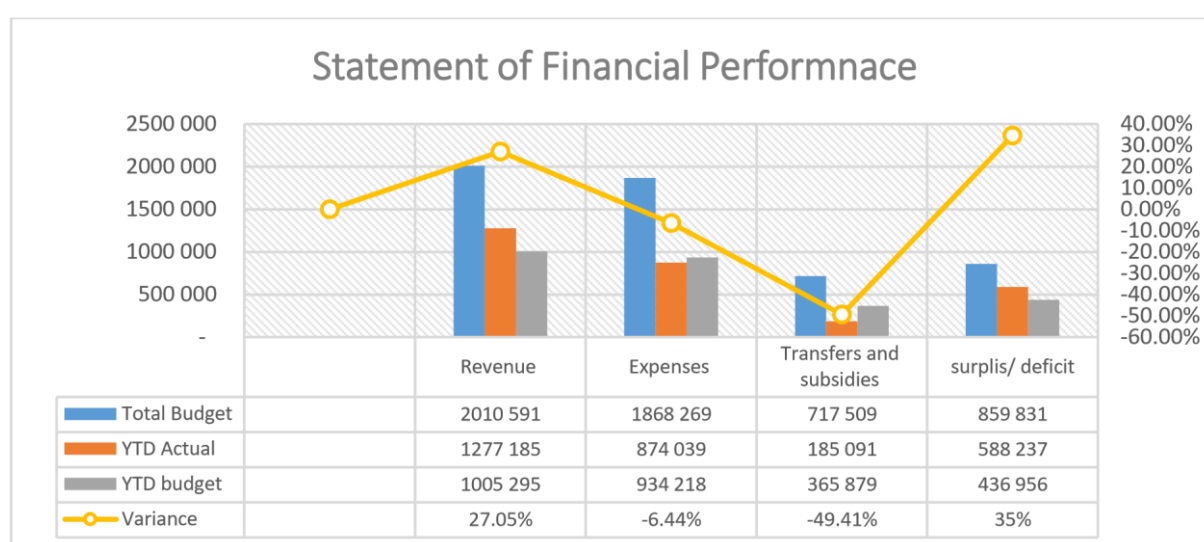
The system vendor is in the process of uploading customer information on the system, the process of consolidating billing from local municipalities is in progress.

ii. Transfers and Subsidies Operational– the municipality is at **R1.0 billion** of the YTD Actual when compared to the YTD Budget of **R719.1 million**, the variance is **51.8%** on operating grants and subsidies as at the end of the period ended the 31 December 2025. The variance is due to an evenly monthly allocation of the budget throughout the period by the system.

iii. Transfers and Subsidies Capital– the municipality is at **R493.9 million** (WSIG 6B included) of the YTD Actual when compared to the YTD Budget of **R365.8 million**, the variance is **35.02%** on capital grants and subsidies as at the end of the period ended the 31 December 2025. The variance is due to evenly allocation of the budget throughout the period.

- iv. **Interest earned on Current and Non-Current Assets** –Interest earned on current and non-current asset is **R12.5 million** of the YTD Actual when compared to the YTD Budget of **R10 million**. The variance is **25.22%** the higher favourable variance is due municipality's ability to manage cashflow and putting money in the bank for longer period.
- v. **Sale of Goods and rendering services (Tenders)**- Sale of goods and other services including sales from Tenders is **R1.1 million** of the YTD Actual when compared to the YTD Budget of **R2.7 million**, the variance of **-59.7%**.

Interest Earned from Receivables- Interest earned on receivables is at **R29.0 million** of the YTD Actual when compared to the YTD budget of **R43.9 million**, the variance **-33.83%**. the YTD actual information is one month behind due to locals not



b) Operating Expenditure

- i. **Employee Related Costs (Salaries and Wages & Social contribution)** – Employee related costs expenditure it at **R260.6 million** of YTD Actual when compared to the YTD Budget of **R277 million** and the variance is **-5.93%** for the period ended 31 December 2025, which is lower than the expected budget.
- Overtime and leave encashment have been reduced significantly and as per Mscoa classification Subsistence and Travel (S&T) is classified under operational cost.
- ii. **Councillors Remuneration** – The councillors' remuneration is at **R9.1 million** of the YTD Actual when compared to the YTD Budget of **R14.2 million** the variance is **-35.58%**. 2025/26 determination of upper limits for Councillors is not yet effected.
- iii. **Depreciation** – The depreciation is at **R103 million** of the YTD Actual when compared to the YTD Budget of **R158 million** and the variance is **-34.82%** for the period ended 31 December 2025.
- iv. **Debt Impairment**- Currently the municipality is accounting for debt impairment at year end. The municipality is planning to put revenue collection strategies to optimize the collection of debt owned by consumers through its local such as the use debt collectors, improved meter reading and other

initiatives. The Municipality has a council approved Debt write-off policy which does not intend to promote the culture of non-payment and compromise the municipality future cash position, the policy is expected to assist in reducing irrecoverable debt.

- v. **Contracted services** – includes the payments for water tankers, security services, Legal Services, PMU Support, consultants assisting in preparation of AFS and MSCOA. Expenditure is at **R230 million** of the YTD Actual compared to the YTD Budget of **R162 million**, the variance is **42.03%** for the period ending 31 December 2025.

The Contracted services will be adjusted upward in the budget, a major portion of VAT recovered will be allocated to contracted services.

SegmentDesc	TotalBudget	TotalActual	RemainingBudget
AFS Preparation	6 999 996.00	5 745 919.13	1 254 076.87
Operational Cost:Outsourcing of IT audit	600 000.00	312 405.40	287 594.60
Auditors Remuneration	15 120 000.00	13 091 287.77	2 028 712.23
Business and Advisory:Mscoa Budget Pre	1 941 336.00	107 752.64	1 833 583.36
Audit Committee	2 499 996.00	1 294 070.40	1 205 925.60
Meidingen 1	1 399 992.00	178 290.65	1 221 701.35
Medical Screening	99 996.00	-	99 996.00
PMU Special Support Consultants	-	-	-
Contract Services: Asset Management	4 961 256.00	2 520 800.00	2 440 456.00
Contracted servives SITA	2 499 996.00	988 996.28	1 510 999.72
Asset Management FMG	500 004.00	-	500 004.00
Maphalle Township Establishment	699 996.00	-	699 996.00
Corporate GIS Establishment	2 625 000.00	-	2 625 000.00
Labour Relation	15 999 996.00	14 093 036.42	1 906 959.58
Labour Relation	20 000 004.00	16 601 262.81	3 398 741.19
SIU	314 220.00	89 160.00	225 060.00
Areal Fire Fighting Support	900 000.00	473 946.13	426 053.87
Repairs and Maintenance: Water Networ	999 996.00	-	999 996.00
Repairs and Maintenance: Sewer Networ	999 996.00	1 250 420.26	- 250 424.26
Repairs and Maintenance:Buildings	5 250 000.00	5 554 115.01	- 304 115.01
Repairs and Maintenance:Server Room S	200 004.00	-	200 004.00
Specialised Computer Service IFMS Supp	305 004.00	159 756.00	145 248.00
Repairs and Maintenance:Fire Extingush	300 000.00	-	300 000.00
BPLM Year End 2023 Repairs & Maintena	-	1 100 607.63	- 1 100 607.63
BPLM Year End 2023 Repairs & Maintena	6 300 000.00	-	6 300 000.00
Repairs And Maintenance: infrastructure	999 996.00	-	999 996.00
mSCOA Implementation	3 999 996.00	5 208 265.06	- 1 208 269.06
Computer networking	1 500 000.00	11 814.00	1 488 186.00
Review LED Strategy	999 996.00	4 500.00	995 496.00
Application of Accreditation of water Quali	999 996.00	-	999 996.00
PMU SUPPORT CONSULTANT	16 800 000.00	10 202 588.24	6 597 411.76
Food Hamper child headed family suppo	99 996.00	-	99 996.00
District Aids Council Activities	249 996.00	130 000.00	119 996.00
Public Participations(imbizo)- Catering S	2 000 004.00	1 461 530.00	538 474.00
Public Participations Forum-Catering Se	999 996.00	718 309.56	281 686.44
MPAC	999 996.00	395 278.48	604 717.52
District ward Committee Forum	99 996.00	92 700.00	7 296.00
Awarenes Campaign	50 004.00	-	50 004.00
Health and Hygiene Awareness for sanita	399 996.00	76 308.70	323 687.30
Marula Festival	300 000.00	-	300 000.00
Fire Awaness Campaigns	200 004.00	36 248.00	163 756.00
Borehole electrification	45 000 000.00	34 404 995.24	10 595 004.76
Water Sampling Analysis	399 996.00	-	399 996.00
Food Sampling & Analysis	399 996.00	56 022.00	343 974.00
Security Services	120 000 000.00	88 031 720.13	31 968 279.87
Contracted Services:Water Supply	999 996.00	1 202 942.00	- 202 946.00
Contracted Services: Supply water (Wate	35 000 004.00	24 499 202.13	10 500 801.87
TOTAL	324 016 752.00	230 094 250.00	93 922 501.00

- vi. **Inventory Consumed** - This figure includes repairs and maintenance of infrastructure and movable assets on an ad hoc basis and the purchase of bulk water purchases from Lepelle Northern Water and Department of Water and Sanitation is at **R190 million** of the YTD Actual compared to the YTD Budget of **R280.4 million**, the variance is **-8.67%** for the period ending 31 December 2025. The figure includes repairs and maintenance of infrastructure and movable asset on an ad hoc basis and the purchase of bulk water purchases from Lepelle Northern Water and Department of Water and Sanitation. Invoices from LNW for month of December not yet been processed.

The following segments in the inventory consumed will be adjusted upward

- Repairs and Maintenance (O&M)
- Bulk Purchases of chemicals

vii. **Operational Costs** – Operational Costs is at **R52.4 million** of the YTD Actual compared to the YTD Budget of **R64.1 million** the variance is **-18.20%** as at the period ended 31 December 2025. The variance is due to municipality 'ability to implement cost containment strategy

viii. **Interest Paid** – Interest paid is at **R1.2 million** of the YTD Actual compared to the YTD Budget of **R15.7 million** the variance is at **-92.22** as the period ended 31 December 2025. The high variance is due to interest written off by the creditors. The interest paid will be adjusted downward

The overall operating expenditure as on the 31 December 2025 is at **R847 million** of the YTD Actual compared to the YTD Budget of **R934.2 million** and the variance is **-9.33%**. The operational expenditure has non-calculations of the debt impairment, and the receiving and issuing of the water inventory and other stores not using the financial system (stores module)

The table below indicates the revenue and expenditure by Functional Classification.

Limpopo: Mopani (DC33) - Table C2 Monthly Budgeted Financial Performance by Functional Classification for period ending (M06) 31 December 2025

Description		Ref	2024/25	Budget year 2025/26						
R thousands			Audited Outcome	Original Budget	Adjusted Budget	YTD Actual	YTD Budget	YTD Variance	YTD variance %	Full Year Forecast
Revenue - Functional			1 435	1 461	1 461	1 089	730	359		1 461 767
Municipal governance and administration			770	767	767	999	884	116	49.13	
Executive and council										1 461 767
Finance and administration			0	1 461 767	1 461 767	1 089	730	359		
Internal audit			770			999	884	116		-
Community and public safety				-	-				49.13	
Community and social services						7		7		
Sport and recreation			12			7		7	-	
Public safety						0		0		
Housing										
Health			12			7		7		2 587
Economic and environmental services				2 587	2 587					2 587
Planning and development				587	587		293			
Road transport										
Environmental protection			431			894	293	600	18	1 263 746
Trading services			27	1 263	1 263	19		18		
Energy sources			431	746	746	894		600	18	1 127 229
Water management							638			136 517
Waste water management				1 127 229	1 127 229		998			
Waste management				136 517	136 517					
Other			354			377	570	(286)	(44.85)	
			592				740			
			1 143 427				68 258		(234)	(41.16)
			70 335			849		891	(51 731)	(75.79)
						16 528				
Total Revenue - Functional		2	2 677	2 728	2 728	1 462	1 371	91	6.64	2 728 100
Expenditure - Functional										
Municipal governance and administration										
Executive and council										
Finance and administration										
Internal audit										8.33
Community and public safety										31.76
Community and social services								21		
Sport and recreation										(6.48)
Public safety			560	523	523	283	261 934	31		
Housing			376	702	702	754	97 820	063		523 702
Health			197	195	195	128	158 081	(10)		195 474
Economic and environmental services			827	474	474	884	147 835	246)		316 163
Planning and development			350 667	316 163	316 163		6 033		(4.48)	
Road transport			11 882	12 065	12 065	7 035	82 857	1 002		12 065
Environmental protection			145 779	165 715	165 715	79 143	14 200	(3)		165
Trading services			28 805	28 400	28 400	17 326	48			28
Energy sources			1 346	1 454	1 454	834	41	3		400
Water management			75 782	96 303	96 303	437	152	126		96
Waste water management								107		303
Waste management							19	(6)		
Other			846	39	39	546	779	715)		39 557
			111	557	557		52		(1.18)	105 679
			892	105 679	105 679	058	840	(232)	(9.05)	95 391
				95 391	95 391		47	(4 782)		10 288
			105 218			44	696	(3)		
			6 674	10	10	390	5 144	305)	(6.93)	1
				288	288	3 668		(1	(28.70)	174
			2 054 519	1 073 174	1 073 174	436 085	536 587	477)	(1	2
			1 537	2	2		1 247			494
			032 711	2 494	2 494	937	521 540		(18.73)	1 043 080
			20 270	043 080	043 080	983	13 800		(24.86)	27 599
				27 599	27 599			(100 502)	(310)	
								(94 557)	(18.13)	
								(5 635)	(40.83)	
Total Expenditure - Functional		3	2 872	1 868	1 868	847	934	(87)	(9.33)	1 868 269
			565	269	269	039	218	179)		
			(194	859	859	615	436	178		859 831
			997)	831	831	237	957	280	40.80	

Capital expenditure report (— Table C5)

Limpopo: Mopani (DC33) - Table C5 Monthly Budgeted Capital Expenditure by Functional Classification and Funding for period ending (M06) 31 Decemb

Ref	2024/25	Budget year 2025/26
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Description		Audited Outcome	Original Budget	Adjusted Budget	YTD Actual	YTD Budget	YTD Variance	YTD variance %	Full Year Forecast
R thousands									
Capital Expenditure - Functional									
Municipal governance and administration		18 533	6 000	6 000	2 162	3 000	(838)	(27.95)	6 000
Executive and council									
Finance and administration		18 533	6 000	6 000	2 162	3 000	(838)	(27.95)	6 000
Internal audit									
Community and public safety		(5 777)	26 500	26 500	12 681	13 250	(569)	(4.30)	26 500
Community and social services			1 500	1 500		750	(750)	(100.00)	1 500
Sport and recreation									
Public safety		(5 777)	25 000	25 000	12 681	12 500	181	1.45	25 000
Housing									
Health									
Economic and environmental services		224	2 587	2 587	-	1 293	(1 293)	(100.00)	2 587
Planning and development		224	2 587	2 587		1 293	(1 293)	(100.00)	2 587
Road transport									
Environmental protection									
Trading services		612 947	609 380	609 380	274 712	311 815	(37 103)	(11.90)	609 380
Energy sources		612 947	609 380	609 380	274 712	311 815	(37 103)	(11.90)	609 380
Water management									
Waste water management									
Waste management									
Other									
Total Capital Expenditure - Functional	3	625 927	644 467	644 467	289 555	329 359	(39 804)	(12.09)	644 467
Funded by		14 359	611 967	611 967	265 374	313 109	(47 735)	(15.25)	611 967
National Government									
Provincial Government									
District Municipality		(238 839)			9 339		9 339		
Transfers and subsidies - capital (monetary allocations) (Nat / Transfers recognised - capital)		(224 480)	611 967	611 967	274 712	313 109	(38 396)	(12.26)	611 967
Borrowing	6	850 407	32 500	32 500	14 842	16 250	(1 408)	(8.66)	32 500
Internally generated funds									
Total Capital Funding		625 927	644 467	644 467	289 555	329 359	(39 804)	(12.09)	644 467

Summary Statement of Capital Expenditure Grant Performance to date

GRANT EXPENDENDITURE				
DESCRIPTION	Original Budget 2025/26	December 2025 Actual	Balance	Percentage Spent

Municipal Infrastructure Grant (MIG)	543 921 996	262 391 957	281 530 039	48.24%
Rural Road Management Grant (RRAMS)	2 586 996	1 695 092.93	891 903.07	66%
WSIG Schedule – 6B	136 000 000	70 941 397	65 058 603	52.16%

Cash Flow Statement (CFS) (Annexure A — Table C7)

The CFS report for the period ending 31 December 2025 indicates a closing balance (cash and cash equivalents) of R541.1 million which comprises of the following:

- Bank balance and cash **R39 521 389 million** Main account
- Bank balance and cash **R501 618 301 million** Call account Cash flows from operating activities category:
- Service charges reflect a year-to-date amount cash collection of **R5.1 million**, resulting in an **-R29.3 million (-85.4%)** unfavourable variance, as compared to a year target of **R34.4 million**.
- Other revenue reflects a year-to-date amount of **R4.2 million**, resulting in an **-R-96.3 million (-96.3%)** unfavourable variance, as compared to a year target of **R100.5 million**.
- Operating grants and subsidies show a year to-date receipted amount of **R1 billion** compared to a year-to-date target of **R719.1 million** resulting in **R359.9 million (50.6%)** favourable variance. (Variance due to grant receipt apportionment quarterly vs periodically budget);
- Capital grants and subsidies show a year-to-date amount of **R413 million** compared to a year-to-date target of **R358.7 million** resulting in **R54.2 million (15.13%)** favourable variance due to grant receipt apportionment quarterly vs period budget);
- Interest shows a year-to-date amount of **R12.5 million** compared to a year target of **R16.5 million**, indicating **-R4 million (-24.54%)** unfavourable variance.

With regard to payments:

- Suppliers and employee payments indicate a year-to-date amount of **-R564 million (R177 million favourable variance)** compared to a year-to-date target of **-R741.1 million**

4. Revenue Management

The Municipality's revenue sources are as follows: -

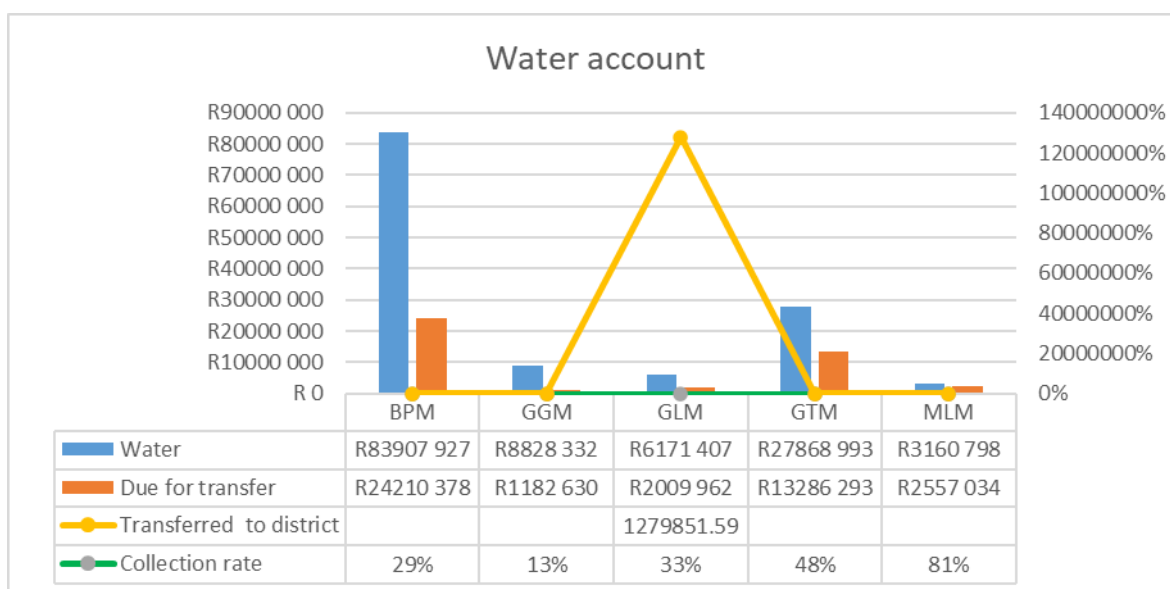
- Water and sewer service charges
- Fire services charges.
- Environmental Health service charges
- Air Quality services charges
- Sale of tenders

The main own revenue is water and sewer transaction that are done at the local municipalities on behalf of the District Municipality

4.1. Billing on Water and Sewer Services

a) Local Municipalities invoiced as of 31 December 2025

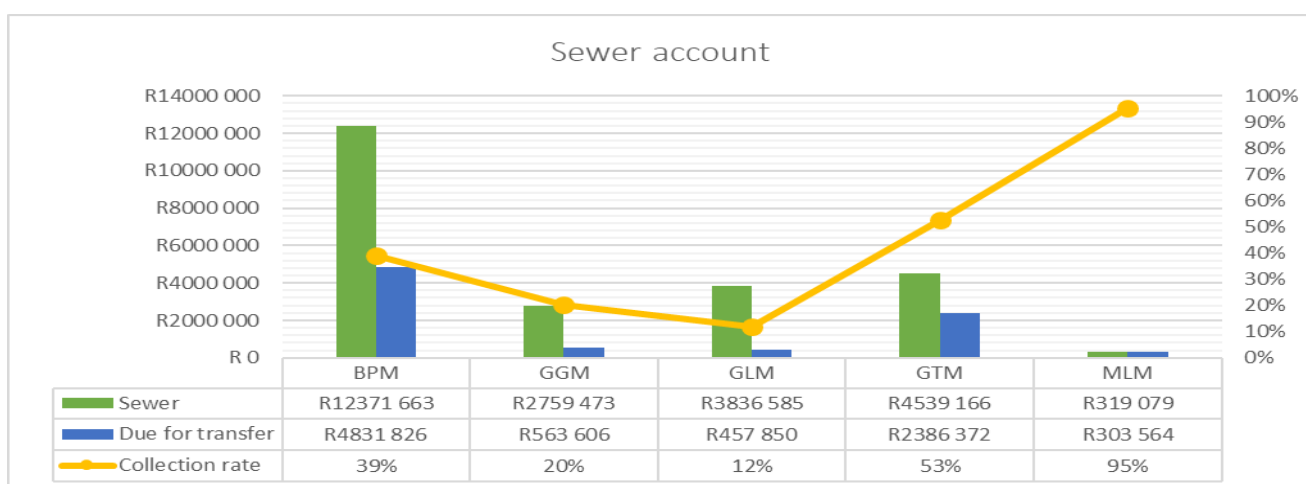
Figure 1: Water account



b) Sewer Billing

The following graph illustrate the performance of the sewer services. Figure

2: Sewer Account



c) Local Municipalities Costs Recovery Report (Expenditures)

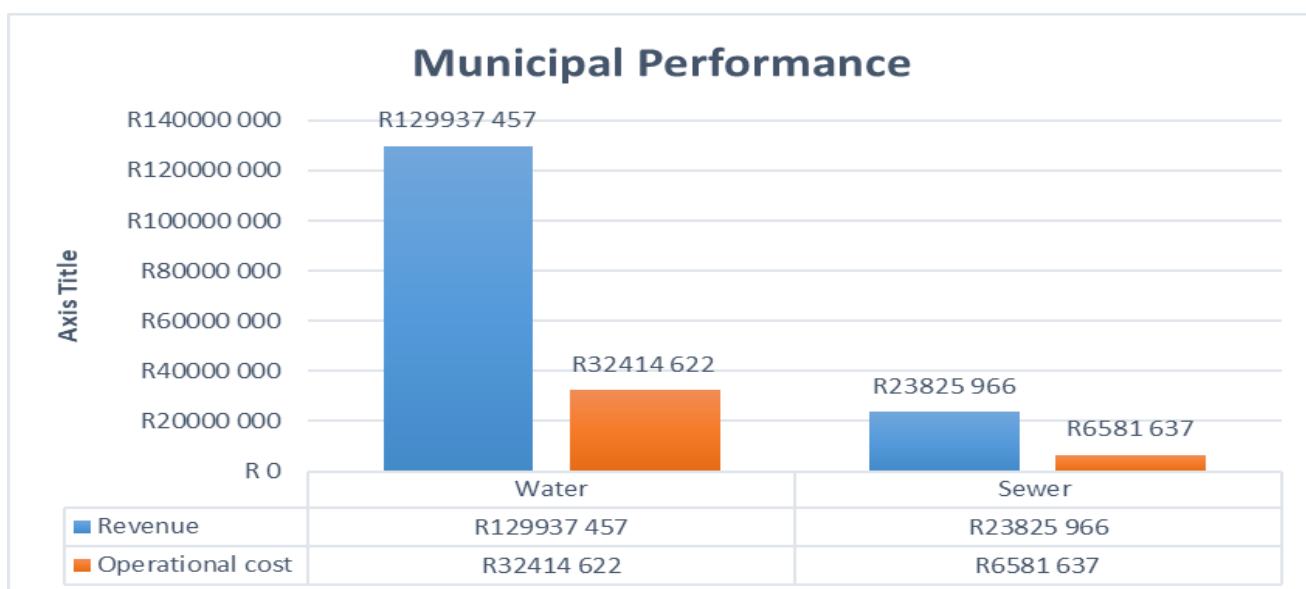


Figure 3: Cost recovery.

The revenue invoiced on water and sewer for functions performed by local municipalities as per the below two tables. All municipalities has not yet transferred the money to the district municipality with the exception of Greater Letaba Municipality which has transferred **R 1 279 851.59** in the current financial year. Vhembe district municipality has also made payment amounting to **R 3 866 666.67** in December 2025. As such further engagements with the local municipalities is critical. The local municipalities need to invoice the district on the total expenditures incurred on the water and sewer transactions.

Below is a summary of the revenue collection and expenditure expenditures incurred by the local municipalities.

SUMMARY OF INCOME/EXPENDITURE						
YEAR TO DATE	Ba-PHALABORWA	TZANEEN	MARULENG	LETABA	GIYANI	TOTAL
Water Collection	R24 210 377.88	R13 286 293.46	R2 557 034.49	R2 009 961.56	R1 182 630.35	R32 871 194.58
Sewer Collection	R4 831 826.22	R2 386 371.82	R303 564.08	R457 849.52	R563 605.84	R5 762 964.70
Total Collection	R29 042 204.10	R15 672 665.28	R2 860 598.57	R2 467 811.08	R1 746 236.19	R38 634 159.28
Water Expenditure	-R7 013 077.23	-R19 164 566.09	-R1 939 524.48	-R3 153 601.22	-R1 143 853.44	-R32 414 622.46
Sewer Expenditure	-R1 679 210.09	-R3 789 193.55	R0.00	-R697 135.03	-R520 604.85	-R6 581 637.10
Agency fees	-R1 452 110.21	-R783 633.26	-R143 029.93	-R123 390.55	-R87 311.81	-R2 589 475.76
Total Expenditure	-R10 144 397.53	-R23 737 392.90	-R2 082 554.41	-R3 946 115.92	-R1 751 770.10	-R40 957 200.06
Transferred to MDM	R0.00	R0.00	R0.00	R1 279 851.59	R0.00	R1 279 851.59
Profit/(loss)	R18 897 806.58	-R8 064 727.62	R778 044.16	-R2 038 522.43	-R5 533.91	-R2 323 040.78

4.2. DEBTORS AGE ANALYSIS

The Municipality aims to effectively implement credit control and debt collection policy specifically on businesses, currently the municipality is in the process of uploading customer information on the system.

a) Debt age analysis.

Age Analysis	Sewerage	Water	Total
	R'000	R'000	R'000
Current	5 474 739	28 660 752	34 135 491
30 days	3 257 803	18 503 566	21 761 369
60 days	3 352 882	16 485 466	19 838 348
90 days	3 238 936	23 830 950	27 069 886
120 days	3 175 309	51 751 628	54 926 937
150 days plus	381 492 364	1 876 235 375	2 257 727 739
TOTAL	399 992 034	2 015 467 737	2 415 459 771

b) Sale
Of
Goods

AGEING PER LOCAL MUNICIPALITY

WATER		SEWER	
MUNICIPALITY	AMOUNT R'000	MUNICIPALITY	AMOUNT R'000
BPM	1 545 720 785	BPM	295 336 080
GGM	71 252 531	GGM	22 240 207
GLM	43 603 825	GLM	45 146 201
GTM	187 812 040	GTM	36 649 935
MLM	3 442 427	MLM	619 609
MDM	163 636 129	MDM	-
TOTAL	2 015 467 737	TOTAL	399 992 034

Month	Tender	Fire Services	EHS	Water Connection	Total
Jul-25	R60 504.35	R31 167.89	R49 809.04	R0.00	R141 481.28
Aug-25	R54 347.85	R60 488.10	R38 804.21	R0.00	R153 640.16
Sept-25	R23 043.47	R28 597.89	R47 306.68	R0.00	R98 948.04
Oct-25	R16 956.52	R67 802.63	R38 079.20	R0.00	R122 838.35
Nov-25	R371 348.76	R79 722.74	R26 101.70	R0.00	R477 173.20
Dec-25	R106 091.30	R9 425.76	R16 526.08	R15 502.07	R147 545.21
Total	R632 292.25	R277 205.01	R216 626.91	R15 502.07	R1 141 626.24

Outstanding Debtors Report

The debtors report has been prepared on the basis of the format required to be lodged electronically with National Treasury. This format provides an extended aged analysis, as well as an aged analysis by debtor type.

The debtors balance as at 31 December 2025 is R2.4 billion

Outstanding Creditors Report

The total creditors amounted to **R910.1 million**, for municipality's main operations (DWS, Lepelle Northern Water and trade creditors)

*The current portion of the amount due was **R36.5 million**.

Creditor Name	0Days	30Days	60Days	90Days	120Days	Total
Other Creditors	16 304 688.99	14 396 404.43	488 186.80	-	11 288 967.07	42 478 247.29
DWS		19 129 778.80			27 182 239.07	46 312 017.87
Lepelle	20 289 159.49	51 000 000.00				71 289 159.49
	36 593 848.48	84 526 183.23	488 186.80	-	38 471 206.14	160 079 424.65

Total owed to DWS	397 329 611.26	<i>Municipality is adhering to the arrangement made with DWS and far the municipality has paid 150 000000 as per the agreement and the is no invoice that is over due</i>				
Total owed to Lepelle	353 585 078.17	Municipality adhered to settlement agreement with Lepelle NW. All monthly installement for 6 months were paid, sum of which is R51 000 000				

Litigations and Claims

Creditor	Details of credit	Balance as at 31 December 2025
Contingent liabilities	Various claims	R155 398 859.00
Contingent assets	Various claims	R37 371 732.00

5. Grant Management

5.1 Grant Payment Allocation and Performance on Conditional Grants

The table below depicts the amount and the date that the payments were made into the municipality's bank account

MOPANI DISTRICT MUNICIPALITY											
2025/2026											
Dec-25											
	EQUITABLE SHARES	MG	FMG	EXP PUBLIC WORKS	RURAL ROADS ASSETS MANAGEMENT GRANT	VDM	WSIG_SCHEDULE 6B	GLM PAYMENTS	VAT REFUND	SALE OF ASSETS	TOTAL
BUDGET	1 427 429 000.00	543 921 996.00	3 000 000.00	7 838 004.00	2 586 996.00	-	136 000 000.00	-	-		2 120 775 996.00
% RECEIVED	75%	75%	100%	70%	70%	#DIV/0!	61%	#DIV/0!	#DIV/0!		
GRANT INCOME	1 070 572 000.00	409 226 000.00	3 000 000.00	5 487 000.00	1 811 000.00		82 959 217.99	1 279 851.59	94 574 207.90	2 581 970.50	1 671 491 247.98
Jul-25	594 782 000.00	140 964 000.00					15 902 761.66	-			751 628 761.66
Aug-25			3 000 000.00	1 960 000.00	1 811 000.00		23 348 084.25	391 897.22	25 845 519.95		56 356 301.42
Sept-25							7 191 277.55	536 352.10	18 589 554.04		26 317 183.69
Oct-25							12 142 180.92	351 602.27	14 994 814.99	2 581 970.50	30 070 568.68
Nov-25		137 946 000.00		3 527 000.00			12 357 093.19		16 750 278.81		170 580 372.00
Dec-25	475 810 000.00	130 316 000.00				3 866 666.67	12 017 820.42		18 394 040.11		640 404 527.20
Jan-26											-
Feb-26											-
Mar-26											-
Apr-26											-
May-26											-
Jun-26											-
TOTAL	1 070 572 000.00	409 226 000.00	3 000 000.00	5 487 000.00	1 811 000.00	-	82 959 217.99	1 279 851.59	94 574 207.90	2 581 970.50	1 671 491 247.98

6. ASSETS MANAGEMENT

Assets Management (MFMA section 63)

- Significant movable / immoveable assets under the control of the municipality.
- Continuous updates of the asset register. Depreciation for the year

No	Class Of Assets	Accumulated Depreciation December 2025	Accumulated Impairment December 2025
1	Community Assets		
	Building	R3 762 641.88	R 25 256 903.42

2	Infrastructure Assets		
	Sanitation	R15 667 905.60	R 7 769 738.31
	Water	R79 693 952.40	R 28 971 265.14
3	Movables Assets		
	Computer Equipment	R898 789.02	R 290 783.32
	Furniture and Office Equipment	R1 094 651.52	R 423 700.24
	Machinery and Equipment	R2 361 363.42	R 921 213.35
	Motor Vehicle	R5 084 399.46	R 28 114.83
	Total	R108 563 703.30	R 63 661 718.61

This section of the report relates to the asset spend analysis (quantum and rand value) during the past month for all asset transactions.

Threshold– Other Asset Purchases		Quantity	Value
Transactions Exceeding R 1 000		4	R 215 778.00

No	Date	Cheque Number	Description Of Works	Amount
1	Oct-25	'EF020149-0006	Supply And Delivery Of IT Accessories: MDM 2025/26-010	R159 756.00
2	Dec-25	'EF020206-0010	Folding Tables	R12 990.00
3	Dec-25	'EF020206-0010	Folding Chairs	R16 990.00
4	Dec-25	'EF020206-0009	Gazebos For Municipal Health Services	R26 042.00

Total**R215 778.00**

Threshold– Other Asset Purchases	Quantity	Value
Transactions not Exceeding R 1 000	N/A	0

The various threshold values in the table above determines the nature of the asset as well as the appropriate accounting treatment as follows:

Threshold– Infrastructure Asset Purchases	Quantity	Value
Transactions Exceeding R 1 000	102	R162 738 691.26

No	Date	Cheque Number	Description Of Service	Amount
1	Oct-25	MDM2024/25-08-06	Claim 06 Ritavi 2 Regional Water Scheme Phase 5	R375 000.00
2	Oct-25	8007/3D-012	Sekgosese Regional Groundwater Scheme Phase 3d	R106 785.80
3	Oct-25	MDM/GE015	Sekgosese Regional Bulk Water Supply Phase 2a	R472 072.50
4	Oct-25	VQI 08/2024-2025	Supply And Delivery Of 2 Fridges In The Office Of The Executive Mayor	R27 900.00
5	Oct-25	'EF020100-0003	Claim 12 Lulekani Water Scheme Kurhula Phase 2c	R346 852.80
6	Oct-25	TOURS PHASE3/15	Claim 15 Tours Water Reticulation Phase 03 25 Villages	R6 981 382.88
7	Oct-25	ETER/MAKOXA/10	Makoxa Reticulation Contract A Mdm2022/23-045	R1 122 012.26
8	Oct-25	02MW-29	Claim 09 Mhlaba Willem Water Reticulation	R15 400.00
9	Oct-25	ETER/MAKOXA/11	Claim 11 Makoxa Water Reticulation Contract A	R1 288 926.58
10	Oct-25	MHLABA 09	Claim 09 Mhlaba Willem Water Reticulation	R647 397.77
11	Oct-25	03-49	Claim 13 Xikukwani Water Reticulation Cobtract C	R83 333.33
12	Oct-25	09-48	Claim 09 Xikukwani Water Reticulation Contract B	R85 666.67
13	Oct-25	FSI250909001	Claim 13 Xikukwani Water Reticulation Contract C	R1 287 615.80

14	Oct-25	IN117375	Claim 13 Xikukwani Water Reticulation Contract C	R92 389.50
15	Oct-25	PCNO:13-RETENTION	Mapayeni Water Reticulation Contract A	R1 053 259.50
16	Oct-25	XCB9	Claim 09 Xikukwani Water Reticulation Contract B	R2 637 225.05
17	Oct-25	1281	Claim 09 Risinga View Water Reticulation Contract C	R1 577 808.00
18	Oct-25	757	Claim 09 Risinga View Water Reticulation Contract C	R667 383.74

19	Oct-25	RISIRE02/2024	Claim 11 Risinga View Water Reticulation Contract C	R1 012 081.76
20	Oct-25	TTR/MOP/IPC14	Claim 14 Bode Water Reticulation	R87 836.80
21	Oct-25	2025/001	Supply;Delivery And Installation Of Car Pots With Corrugated Iron	R167 826.09
22	Oct-25	MDM2025/26-01	Supply And Delivery Of IT Accessories: MDM 2025/26-010	R159 756.00
23	Oct-25	MDM15-10	Supply And Delivery Of Maintenance Spares Water Pump At Nkowankowa Wtw	R5 063 701.50
24	Oct-25	'EF020152-0004	Supply;Delivery And Installation Of Car Pots With Corrugated Iron	R167 826.09
25	Nov-25	'Tango023	Claim 03 Lephephane Water Reticulation Phase 3b	R774 155.65
26	Nov-25	'REM-009	Claim 20 Ritavi 2 Water Scheme Phase 3	R1 872 000.00
27	Nov-25	'A414-C1	Claim 03 Ritavi 02 Water Scheme Phase 5	R11 787 134.00
28	Nov-25	'MDM2024/25-08-07	Claim 07 Ritavi 2 Rws Phase 05	R261 064.52
29	Nov-25	'MOR251125-01	Claim 03 Ritavi 2 Water Scheme Phase 5	R3 684 800.47
30	Nov-25	EF020162-0003 EF020168-0001	Tours Water Reticulation To 25 Villages Phase 2a	R178 795.90
31	Nov-25	'EF020162-0002 R-EF020162-0002	Claim 01 Mametja Sekoror Rws Phase 2a	R2 844 120.00
32	Nov-25	EF020162-0005	Mametja Sekororo Rws Phase 2a	R2 189 050.56
33	Nov-25	'EF020166-0002 R-EF020166-0002	Claim 01 Mametja Sekororo Rws Phase 2a	R2 052 180.00
34	Nov-25	'HWA/MDM/MSRWS/P2A011	Claim 01 Mamaetja Sekororo Rws Phase 2a	R6 090 798.99
35	Nov-25	'HWA/MDM/MSRWS/P2A013	Mametja Sekororo Rws Contract C	R4 556 929.49
36	Nov-25	'HWA/MDM/NSRWS/P2A014	Mamaetja Sekororo Rws Phase 2a	R4 258 036.00

37	Nov-25	'EF020137-0001	Claim 07 Makoxa Water Reticulation Contract B	R197 483.33
38	Nov-25	'EF020141-0001	Claim 06 Mahlathiwat Reticulation Connections To 55 Villages	R141 999.77
39	Nov-25	'EF020141-0001	Claim 06 Muyexe Water Reticulation Connections To 55 Villages	R622 807.46
40	Nov-25	'EF020137-0002	Claim 07 Makoxa Water Reticulation Contract B	R252 246.71
41	Nov-25	'EF020134-0003	Claim 07 Maselapata Internal Water Supply Tzaneen	R230 119.74
42	Nov-25	'EF020137-0003	Claim 07 Makoxa Water Reticulation Contract B	R714 640.99
43	Nov-25	'EF020166-0001	Claim 15 Bode Water Reticulation	R1 215 798.29
44	Nov-25	'EF020172-0001	Claim 11 Bambeni Water Reticulation	R905 950.03
45	Nov-25	EF020170-0001	Claim 09 Risinga View Water Reticulation Cobtract B	R406 078.39

46	Nov-25	'EF020170-0002 R-EF020170-0002	Claim 09 Risinga View Water Reticulation Contract B	R510 000.00
47	Nov-25	'EF020170-0005 R-EF020170-0005	Claim 09 Risinga View Water Reticulation Contract B	R150 645.28
48	Nov-25	'EF020170-0003 R-EF020170-0003	Claim 09 Risinga View Water Reticulation Contract B	R254 552.63
49	Nov-25	'EF020170-0004 R-EF020170-0004	Claim 09 Risinga View Water Reticulation Contract B	R623 718.40
50	Nov-25	'EF020170-0006 R-EF020170-0006	Claim 09 Risinga Water Reticulation Contract B	R353 220.00
51	Nov-25	'08-48	Claim 10 Xikukwani Water Reticulations Contract B	R85 666.67
52	Nov-25	'XCB10	Claim 10 Xikukwani Water Reticulation Contract B	R1 598 924.34
53	Nov-25	'EF020153-0001	Supply And Delivery Of Electrical Motors At Nkowankowa Water Treatment	R2 355 000.00
54	Nov-25	'EF020226-0002	Refurbishment Of 6 Boreholes Electrification At Siyandhani Village	R1 721 568.00
55	Nov-25	'EF020155-0001	Landscaping Of The Waterworks Yard At Giyani Water Treatment Works	R1 690 655.00
56	Dec-25	'EF020182-0002	Claim 19 Makhushane Water Reticulation Phase 5b	R880 687.58
57	Dec-25	'EF020253-0001	Claim 01 Makhushane Water Schemephase 6	R3 532 049.57
58	Dec-25	'EF020217-0007	Claim 04 Ritavi 2 Water Scheme Phase 5	R11 787 134.00

59	Dec-25	'EF020217-0002	Claim 04 Ritavi 2 Water Scheme Phase 5	R1 985 170.91
60	Dec-25	'EF020220-0004	Claim 08 Ritavi 2 Rws Phase 5	R289 096.77
61	Dec-25	'EF020250-0002	Ritavi 2 Water Scheme 2	R14 809 352.88
62	Dec-25	'EF020195-0001	Claim 14 Sekgosese Regional Ground Water Scheme Phase 3b	R742 423.37
63	Dec-25	'EF020250-0001	Claim 14 Sekgosese Regional Groundwater Scheme Phase 3d	R520 546.50
64	Dec-25	'EF020234-0005	Claim 15 Sekgosese Regional Ground Water Phase 3a	R849 532.50
65	Dec-25	'M2289	Completion Of Exisisting Thapane Reservoir Roof	R223 578.75
66	Dec-25	'M2290	Completion Of Exisisting Thapane Reservoir Roof	R434 228.54
67	Dec-25	'NIV0374	Claim 07 Tours Water Reticulation 25 Villages Phase 2c	R216 486.21
68	Dec-25	'EF020250-0006	Claim 19 Tours Water Reticulation	R32 500.00
69	Dec-25	'EF020182-0003	Claim 1b Tours Water Reticulation To 25 Villages	R3 982 745.00
70	Dec-25	'EF020183-0001	Claim 11 Tours Water Reticulation To 25 Villages	R1 289 654.94
71	Dec-25	'EF020181-0001	Claim 12 Tours Water Reticulation To 25 Villages	R1 235 297.93
72	Dec-25	'EF020219-0003	Claim 18 Tours Water Reticulation 25 Villages Phase 2d	R755 720.03

73	Dec-25	'EF020219-0004	Tours Water Reticulation To Villages Phase 2d	R880 000.00
74	Dec-25	'EF020250-0004	Claim 19 Tours Water Reticulation 25 Villages Phase 2d	R419 212.63
75	Dec-25	'EF020234-0006	Claim 16 Tours Water Reticulation To Villages Phase 3	R6 095 228.77
76	Dec-25	'EF020250-0005	Claim 19 Tours Water Reticulation 25 Villages Phase 2d	R21 500.00
77	Dec-25	'EF020203-0002	Claim 10 Risinga View Water Reticulation Contract C	R1 433 990.43

78	Dec-25	'EF020203-0001	Claim 07 Thomo Water Reticulation Contract B	R257 952.86
79	Dec-25	'EF020253-0003	Claim 01 Mametja Sekororo Rws	R1 766 382.14
80	Dec-25	'EF020205-0003	Claim 14 Xikuwani Water Reticulation Contract C	R153 333.33
81	Dec-25	'EF020205-0004	Claim 14 Xikukwani Water Reticulation Contract C	R721 169.67
82	Dec-25	'EF020205-0001	Claim 24 Giyani Water Treatment Works	R2 630 205.00
83	Dec-25	'EF020228-0002	Claim 10 Mageva Water Reticulation Contract B Retention Paid	R870 412.03
84	Dec-25	'EF020228-0001	Claim 11 Gawula Water Reticulation	R800 341.88
85	Dec-25	'EF020228-0001	Claim 11 Gawula Water Reticulation	R162 352.70
86	Dec-25	'EF020259-0002	Claim 08 Makoxa Water Reticulation Contract B	R1 735 929.72
87	Dec-25	'EF020247-0001	Claim 01 Giyani Wwtw Repairs And Maintenance	R1 199 467.76
88	Dec-25	'EF020247-0001	Giyani Wwtw Repairs And Maintenance	R599 733.88
89	Dec-25	'EF020246-0001	Claim 01 Kgapane Wwtw Repairs And Maintenance	R602 387.02
90	Dec-25	'EF020246-0001	Kgapane Wwtw Repairs And Maintenance	R501 989.18
91	Dec-25	'EF020244-0001	Lenyenye Wwtw Repairs And Maintenance	R801 008.98
92	Dec-25	'EF020244-0001	Claim 02 Lenyenye Wwtw Repairs And Maintenance	R400 504.49
93	Dec-25	'EF020245-0001	Lulekani Wwtw Repairs And Maintenance	R869 380.57
94	Dec-25	'EF020245-0001	Claim 02 Lulekani Wwtw Repairs And Maintenance	R724 483.80
95	Dec-25	'EF020243-0001	Namakgale Wwtw Repairs And Maintenance	R1 276 866.32
96	Dec-25	'EF020243-0001	Claim 02 Namakgale Wwtw Repairs And Maintenance	R638 413.16
97	Dec-25	'EF020242-0001	Claim 01 Nkowankowa Wwtw Repairs And Maintenance	R1 094 895.90
98	Dec-25	'EF020242-0001	Nkowankowa Wwtw Repairs And Maintenance	R547 447.95
99	Dec-25	'EF020248-0002	Claim 01 Phalaborwa Wwtw Repairs And Maintenance	R1 274 124.58

100	Dec-25	'EF020231-0002	Upgrade Of The Sewer Pipeline At Phalaborwa	R5 050 870.00
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101	Dec-25	'EF020231-0001	Supply Of Pipelines Spares For Nkowankowa Water Treatment Works	R1 846 600.00
102	Dec-25	'PA291225	Refurbishment Kgapane Reservoir	R3 688 720.00
	Total			R162 738 691.26

6.2 Asset Disposal Analysis Report:

This section of the report relates to the asset disposals (quantity and rand value) that occurred during the past month for all disposal transactions by means of a transfer donation and tender or competitive sale process.

Threshold– Asset Disposed	Value
Asset Disposals through Transfers	0
Asset Disposals through Donations	0
Asset Disposals through Tender or Sale Process	R
Total Transaction Value (Including Vat)	R 0

6.2.1 Summary Expenditure on fleet.

Period	Fuel Expenditure On Fleet	Fuel Expenditure On Borehole And Generators	Repairs And Maintenance Expenditure	Licensing Of Fleet Expenditure	Total Expenditure
Oct-25	R 665 313.88	R 227 497.31	R 1 130 386.84	R 0	R 2 023 198.03
Nov-25	R 626 963.83	R 155 344.46	R 2 315 101.54	R117 310.20	R 3 214 720.03
Dec-25	R 637 962.00	R 249 983.55	R 9 375 39.75	R 0	R 1 825 485.25
TOTAL	R 1 930 239.71	R 632 825.32	R 4 383 028.13	R 117 310.20	R 7 063 403.31

6.2.2 Summary listing on fleet status.

Location	Directorate	Number Of Vehicles & Plant	Operational	Non-Operational	Vehicles Involved In Accident
Tzaneen	Community Services	19	18	01	0
	Water Services	16	12	04	0

Ba-Phalaborwa	Community Services	08	05	03	0
	Water Services	12	09	03	0
Letaba	Community Services	06	05	01	0
	Water Services	16	10	06	0
Giyani	Community Services	06	05	01	0
	Water Services	40	30	09	1
Maruleng	Community Services	05	04	01	0
	Water Services	12	08	04	0
Total		140	106	33	1

Factors on non-operational fleet.

- a) 11-Vehicles at the dealership/appointed service provider for repairs and maintenance.
- b) 02- Memo not submitted by Satellite managers/Supervisors.
- c) 01- Vehicles previously involved in an accident, which are at the panel-beaters for repairs.
- d) 14- Vehicles not yet allocated for repairs and maintenance.
- e) 06- Vehicles awaiting work to be carried out by the appointed service provider.

6.2.3 List of vehicles with high fuel consumption.

Reg Num	Make	Fuel	Opening Odo	Closing Odo	Span	Litres	Total
							0

Factors on high fuel consumption.

6.2.4 Fleet with Zero/inaccurate readings on Odometers.

Reg Num	Make	Fuel	Opening Odo	Closing Odo	Span	Litres	Total
CWT163L	NISSAN	D	465072	465072	0	192.57	R 4,190.01

7. SUPPLY CHAIN MANAGEMENT UNIT

7. Major achievements for 2nd quarter 2025

7.1 Demand Management: Supply Chain Management process	2nd Quarter 2025
Description	No
Bids considered / approved by BSC (SCM reg. 27)	14
Bids approved by MM for advertisement from BSC	14
New bids advertised on MDM website/notice board	14
Bids Awards	6

7.2 Acquisition Management: Supply Chain Management process	2nd Quarter 2025
Description	No
Total orders below R100 000 for 2 nd Quarter 2025	397
Total orders above R100 000 for 2 nd Quarter 2025	38
Total deviation orders processed for 2 nd Quarter 2025	14
Bid awarded / approved / appointed by MM (No. Service Providers)	6
SCM Reg. 32 Bid approved / appointed by MM	0
SCM Reg. 36 Bid approved / appointed by MM	0
Bids Awards place on Notice/website	6
Irregular Expenditure for 2 nd Quarter 2025	4

7.3 Orders per supplier below and Above R100 000 for 2nd Quarter 2025

Period	Description	Number
2 nd Quarter 2025	Order below R100 000	397
Category		Number
Travel and accommodation		177
Repairs and maintenance		105
Event Management		75
Training and conferencing		14
Professional services		00
General		21

Period	Description	Number
2 nd Quarter 2025	Order above R100 000	39
Category		Number
Travel and accommodation		02
Repairs and maintenance		25
Event Management		00

Training and conferencing	00
Professional services	00
General goods and services	11

7.4 Total deviation orders processed for 2nd Quarter 2025.

A detailed deviation register is attached to this report.

DEVIATION TYPE	No
1. In case of an emergency	0
2. Sole supplier or single provider only or	14
3. Acquisition of special works of art or	0
4. historical objects (spec are difficult to compile)	0
5. Acquisition of animals for zoos; or	0
6. In any other exceptional case where it is impractical or impossible to follow the official procurement processes	0
Total	14

7.5 Publication of bids for 2nd Quarter 2025

No	Bid number	Description	Bid advert date	Bid closing date
1	MDM 2025/26-12	Provision of security services to Mopani District Municipality for a period of 36 Months.	22 Oct 25	21 Nov 25
2	MDM 2025/26-13	Panel of professional service providers for preparation and review of GRAP compliant annual financial statements and related financial reports for Mopani District Municipality for a period of 36 months	22 Oct 25	21 Nov 25
3	MDM 2025/26-14	Panel of professional service providers for review, verification and updating of fixed asset register for Mopani District Municipality for a period of 36 months.	22 Oct 25	21 Nov 25
4	MDM 2025/26-15	Supply and delivery of Glassware and Consumables for Giyani Main Laboratory for Mopani District Municipality	9 Nov 25	24 Nov 25
5	MDM 2025/26-16	Supply and delivery of Pipeline fitting spares for Mopani District Municipality for the period of 12 Months	9 Nov 25	24 Nov 25
6	MDM 2025/26-17	Supply and delivery of 27 Printing Machines to various traditional leaders in Mopani District Municipality	9 Nov 25	24 Nov 25
7	MDM 2025/26-18	Provision of ISO 17025 accredited Laboratory to analyse SANS 241 determinants required for Annual publication for Mopani District Municipality for a period of 12 Months.	9 Nov 25	24 Nov 25

9	MDM 2025/26-19	Supply and delivery of Water purification Chemicals for Mopani District Municipality for a period of 36 months	9 Nov 25	10 Dec 25
10	MDM 2025/26-20	Appointment of 25 Service Providers for repairs and maintenance for CIDB grading 4-6 for Mopani District Municipality for a period of 36 Months.	9 Nov 25	11 Dec 25
11	MDM 2025/26-21	Supply and delivery of 20 IBR Aluminum coated metal sheets shelters for emergency Tin houses for Mopani District Municipality	9 Nov 25	25 Nov 25

12	MDM 2025/26-17	Appointment of service provider to develop an Environmental Management Framework (EMF) for Mopani District Municipality for a period of 20 Months	9 Nov 25	10 Dec 25
13	MDM 2025/26-18	Maphalle and Meidingen township establishment- Greater Letaba Municipality for a period of 24 months	9 Nov 25	10 Dec 25
14	MDM 2025/26-19	Supply and delivery of Laptops and Desktops for a period of 36 months	9 Nov 25	10 Dec 25

7.6 Progress on advertised bids

Bid No.	Description	User Dept.	Advert date	Closing Date	Evaluation date	Adjudication date	Status
MDM 2025/26-12	Provision of security services to Mopani District Municipality for a period of 36 Months.	Office of the Municipal Manager	22 Oct 25	21 Nov 25	18 Dec 25	TBC	Awaiting Adjudication
MDM 2025/26-13	Panel of professional service providers for preparation and review of GRAP compliant annual financial statements and related financial reports for Mopani District Municipality for a period of 36 months	Budget and Treasury Office	22 Oct 25	21 Nov 25	TBC	TBC	Awaiting Evaluation
MDM 2025/26-14	Panel of professional service providers for review, verification and updating of fixed asset register for Mopani District Municipality for a period of 36 months.	Budget and Treasury Office	22 Oct 25	21 Nov 25	TBC	TBC	Awaiting Evaluation

MDM 2025/26- 15	Supply and delivery of Glassware and Consumables for Giyani Main Laboratory for Mopani District Municipality	Water Services	9 Nov 25	24 Nov 25	TBC	TBC	Awaiting Evaluation
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MDM 2025/26-16	Supply and delivery of Pipeline fitting spares for Mopani District Municipality for the period of 12 Months	Water Services	9 Nov 25	24 Nov 25	TBC	TBC	Awaiting Evaluation
MDM 2025/26-17	Supply and delivery of 27 Printing Machines to various traditional leaders in Mopani District Municipality	Office of the Executive Mayor	9 Nov 25	24 Nov 25	TBC	TBC	Awaiting Evaluation
MDM 2025/26-18	Provision of ISO 17025 accredited Laboratory to analyse SANS 241 determinants required for Annual publication for Mopani District Municipality for a period of 12 Months.	Water Services	9 Nov 25	24 Nov 25	TBC	TBC	Awaiting Evaluation
MDM 2025/26-19	Supply and delivery of Water purification Chemicals for Mopani District Municipality for a period of 36 months	Water Services	9 Nov 25	10 Dec 25	TBC	TBC	Awaiting Evaluation
MDM 2025/26-20	Appointment of 25 Service Providers for repairs and maintenance for CIDB grading 4-6 for Mopani District Municipality for a period of 36 Months.	Water/Technical/corporate Services	9 Nov 25	11 Dec 25	TBC	TBC	Awaiting Evaluation
MDM 2025/26-21	Supply and delivery of 20 IBR Aluminum coated metal sheets shelters for emergency Tin houses for Mopani District Municipality	Community Services	9 Nov 25	25 Nov 25	TBC	TBC	Awaiting Evaluation

MDM 2025/26- 17	Appointment of service provider to develop an Environmental Management Framework (EMF) for Mopani District Municipality for a period of 20 Months	Community Services	9 Nov 25	10 Dec 25	TBC	TBC	Awaiting Evaluation
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MDM 2025/26-18	Maphalle and Meidingen township establishment- Greater Letaba Municipality for a period of 24 months	Planning and Development	9 Nov 25	10 Dec 25	TBC	TBC	Awaiting Evaluation
MDM 2025/26-19	Supply and delivery of Laptops and Desktops for a period of 36 months	Corporate Services	9 Nov 25	10 Dec 25	TBC	TBC	Awaiting Evaluation

7.5 UIFW expenditure as 31 December 2025.

*See attached register.

Expenditure type	Opening Balance 1 July 2025	Additions 2025/26	Written Off 2025/26	Closing Balance 31 December 2025
Irregular	R 1 238 822 293	R0.00	-	R 1 238 822 293
Unauthorized	R 1 857 925 689	-		R 1 857 925 689
Fruitless & Wasteful	R 181 050 969	R1 243 097		R 182 292 222

7.6 Commitments.

*A detailed commitment register is attached for ease of reference.

Description	Opening Balance as at 01 July 2025	Closing balance as at 31 December 2025
Capital commitments	1,154,811,078.67	1,042,242,398.03 *****
Operational Commitments	149,877,021.14	149,877,021.14*****

***** Process of updating balances underway.

7.7 Contract Management

Contract Register is annexed to the report.

7.7.1 Contracts near expiry and expired contracts.

9.6.1.1 Security Services-Bid was advertised, evaluated and is in the last phase (Adjudication).

7.7.2 List of expired contracts

Please see attached the 2025-26 Contract register.

7.7.3 LIST OF TERMINATED CONTRACTS

MDM has not terminated any contract during 2nd Quarter of 2025

7.8 INVENTORY MANAGEMENT

Inventory summaries: stock on hand, movements and non-moving stock.

LOCATION	STOCK ON HAND	ISSUES	RECEIVED GOODS	NON MOVING STOCK
NSAMI	R 59,345,970.93	R 3,528,562.44	R 12,295,109.94	R -
PHALABORWA	R 1,149,469.92	R 290,000.00	R 480,650.00	R -
TZANEEN	R 3,965,476.94	R 865,190.44	R 2,649,250.44	R -
MARULENG	R 1,453,076.00	R 58,000.00	R 76,300.00	R -
LETABA	R 682,394.50	R 266,778.00	R -	R -
STATIONERY	R 319,550.18	R 45,000.00	R 133,200.00	R -
NSAMI CAMP	R -	R 322,362.00	R 322,362.00	R -
TOTALS	R 66,915,938.47	R 5,375,892.88	R 15,956,872.38	R -

7.1 Water Debt Relief Guideline (Condition 7.3.1.1) – Municipality Compliance Self-Assessment

Annexure 02 - Monthly



**Department of Water and
Sanitation and National Treasury**

Water Debt Relief

Water Debt Relief Guideline

**Municipal Finance Management Act No. 56
of 2003**

National Treasury

Certificate of Compliance: Water Debt Relief Conditions

Period

Dec-
25

National Financial Year

2025/2
6

Demarcation Code of Municipality being
assessed

DC33

District

Demarcation

Description

Mopani

Mopani

I, Ishepo J Mogano, hereby certify that the provincial treasury monitored the municipality's compliance against the conditions of Municipal Debt Relief as set-out in the **Water Debt Relief Guideline** and that the Provincial Treasury is satisfied and certifies that the said municipality fully complies with the conditions as set-out in the table below:

Choose from

**Water Debt Relief Conditions (Monthly
reporting)**

drop

downlist

Condition	7.1	Maintaining the bulk water current account – (current account for the purpose of this exercise means		Notes/Comments
82	2025/26 MID-YEAR PERFORMANCE & BUDGET ASSESSMENT REPORT			
		the account for a single month's consumption that was due and payable during the month being assessed):		
1	7.1.	- Has the municipality paid its bulk water current account within 30 days of receiving the relevant invoice (this applies to all municipalities, including metros)? <i>Note - refer condition 7.1.</i>	Yes, fully paid	The municipality is receiving raw water from DWS and purified water from Lepelle Northern Water. The municipality is having the payment agreement with LNW and currently servicing the current debt.
2	7.1.1	- Has the municipality submitted the supporting evidence of the bulk water current account payment(s) to the relevant Water Board (WB) and/ or Water Trading Entity (WTE) and / or Water User Association (WUA) within 1 day of making any such payment (in PDF format)?	Yes	The municipality submits the proof of payment upon the request.
3	7.1.2	- Has the municipality submitted the consolidated proof of payments to the respective bulk suppliers to the National Treasury GoMuni Upload portal https://lguploadportal.treasury.gov.za by the 10th working day of the month following the invoice date (in PDF format)?	Yes	No proof of payment for bulk supplies uploaded on the LGUPLOADPORTAL.
4	7.1.2	- Does the amount of the bulk water current account payment as per the proof of payment reconcile to the amount recorded on the financial system as per the mSCOA data string and the section 41(2) MFMA statement of the Water Board (WB) and/ or Water Trading Entity (WTE) and / or Water User Association (WUA)?	Yes	
	7.2	Accounting Treatment and mSCOA Reporting		

Budget and Treasury Reporting Section-71

5	7.2.1	Accounting Treatment - has the municipality fully accounted for and correctly reported on the write-off of its Water arrear debt (debt existing as on 30 September 2024) as per any written instruction of the National Treasury: Office of the Accountant General and NT: CD: Local Government Budget Analysis issued for Water Debt Relief to date?	N/A (No write-off yet)	
6	7.2.1	Did the municipality account for any related benefit (e.g. interest suppression, etc.) and does such align with mSCOA?	Yes	
	7.3	Monitor and report on implementation –		
7	7.3.1	MFMA section 71 reporting – has the municipal council and senior management team instituted processes to monitor and enforce accountability for the implementation of the Water Debt Relief Conditions as part of the implementation of the municipality's funded budget (and Budget Funding Plan where relevant)?	No	The municipality was approved in July 2025 to participate in the Water Debt Relief Program and the BFP was already adopted and it does not include the Water Debt Relief conditions.
8	7.3.1.1	Does the municipality's MFMA section 71 statement for the month being assessed include the municipality's water debt relief compliance self-assessment (signed by the Municipal Manager) - in the format of the Water Debt Relief compliance certificate (Annexure 02 of the Water Debt Relief Guideline)?	Yes	The Section 71 statement from the municipality has not included the municipal water debt relief compliance.
	7.3.1	Does the municipality's MFMA section 71 statement for the month being assessed -		
G	7.3.1.2	Part A: include the municipality's progress against its approved funded budget?	No	The municipality has approved an unfunded budget for 2025/26 financial year.

10	7.3.1.2	Part B: If the municipality's budget was assessed as unfunded by any of the Treasuries, the municipality include the progress against approved Budget Funding Plan?	Yes	The municipality had submitted the adopted budget funding plan for the unfunded budget.
11	7.3.1.2	- Does the municipality's progress report envisaged in Part A and B above clearly demonstrate that the municipality is achieving the required Water Debt Relief compliance?	Incomplete reporting	The municipality has just started with the implementation of some of the activities, other were not completed as

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2025/26 MID-YEAR PERFORMANCE & BUDGET ASSESSMENT REPORT

				they were not aware.
12	7.3.1.3	- Include the municipality's water losses (both in Rand value and kilolitres) for the month being assessed? (MFMA Circular 71)	Yes	The municipality did not submit monthly water losses, the information is only submitted at year-end.
13	7.3.1.3	- Include the municipality's energy losses (both in Rand value and kilowatt hours) for the month being assessed? (MFMA Circular 71)	Does not have the function	
14	7.3.1.3	- If the municipality is unable to calculate and report on its water and/or energy losses, did the municipality make any progress in terms of its loss calculation/ reporting strategy towards calculating and reporting on such losses?	Yes	water loss strategy submitted.
15	7.3.1.3	- Include the progress made to reduce the municipality's reported water and/ or energy losses against its water-and energy losses reduction strategy?	No	
		Municipalities with financial recovery plans (FRP)		

Budget and Treasury Reporting Section-71

16	7.3.1.2	- Municipalities with financial recovery plans (FRP) – if the municipality has a FRP as envisaged in the prevailing local government legislative framework: Did the municipality's FRP progress report during the month being assessed, explicitly include the municipality's progress against those components of the FRP aimed to achieve water debt relief compliance as part of achieving a funded budget?	Not applicable (No FRP)	
17	7.3.1.2	- Municipalities with financial recovery plans (FRP) – Was the municipality's FRP progress report during the month being assessed, submitted to the relevant Provincial Executive?	Not applicable (No FRP)	
18	7.3.2	- If progress is slow in terms of paragraph 7.3.1, is the municipal council and senior management team's active intervention evident from the narratives supporting the municipality's monthly MFMA section 71 reporting and recorded on the financial system as per the mSCOA data string?	No	The municipality does not have FRP.

PT: HOD/NT/ MM Name: MoganoTJ

7.2 Water Debt Relief Performance across the period of debt relief participation

	National Treasury																Legend			
	Water Debt Relief Water Debt Relief Guideline																100%	Complied		
																	60-99%	Moderate Compliance		
																	0-59%	Not Compliant		
Monthly Performance Report																				
Municipal Details			Part A				Part B				Part C				Part D				Scoring and Rating	
			Bulk water current account				Accounting Treatment and mSCOA Reporting				Monitor and report on imolementation				FRPs & Implementation progress					
Month	Code Description	Code	C1	C2	C3	C4					C9	C10	C11	C12	C13	C14	C15		Score	Rating
1.July 2025	Complete demarcation Code ab Search																		0%	Not Compliant
2.August 2025	Mopani	DC33	Yes	Yes	Yes	Yes	N/A	Yes	Yes	Yes	No	Yes	No	No	N/A	No	No	N/A	67%	Moderate compliance
3.September 2025	Mopani	DC33	Yes	Yes	Yes	Yes	N/A	Yes	No	No	No	Yes	No	No	N/A	No	No	N/A	56%	Not Compliant
4.October 2025	Mopani	DC33	Yes	Yes	Yes	Yes	N/A	N/A	No	No	No	Yes	No	No	N/A	No	No	N/A	56%	Not Compliant
5.November 2025	Mopani	DC33	Yes	Yes	Yes	Yes	N/A	Yes	No	Yes	No	Yes	No	Yes	N/A	Yes	No	N/A	72%	Moderate compliance
6.December 2025	Mopani	DC33	Yes	Yes	Yes	Yes	N/A	Yes	No	Yes	No	Yes	No	Yes	N/A	Yes	No	N/A	72%	Moderate compliance

7.3 Water production loss

The water production loss that has been incurred for the month of December 2025.

Technical losses			
Raw water Purchases(Input Volume)	A	16 711 349.22	
Portable water produced (Output Volume)	B	15 764 911.04	
Technical losses (in KL)	[A-B]	G46 438.1G	
Technical losses percentage	[(A-B)/A]	6%	
Cost per KL of raw water		R1.82	
Technical losses in Rands		1 722 517.50	
Technical losses were determined on own water produced. Municipality purchases portable water from Lepelle NW to supply mainly Ba- phalaborwa areas and other parts of Letaba LM			
Distribution losses			
Own Water produced		15 764 911.04	
Portable water purchased		12 890 734.78	
Total portable water -acquisition	[Y]	28 655 645.82	
Water Sales (billing reports)		9 303 085.00	
Free Basic Water		13 038 318.85	
Total distribution in KL	[Z]	22 341 403.85	
Distribution losses in KL	[Y-Z]	6 314 241.67	
Weighted average Cost per KL		7.20	
Distribution losses in Rand		45 462 542.1G	

Budget and Treasury Reporting Section-71

	Distribution losses was calculated on total portable water acquired , which is own water produced and portable water purchased from Lepelle NW	

8. CONCLUSION

This report is in compliance of Section 72(1) (a) of the MFMA, by providing a statement to the Executive Mayor containing certain financial details.

RECOMMENDATION

That, in compliance with Section 72(1) (a) of the MFMA

- 1 . The Accounting Officer submits to the Executive Mayor this statement reflecting the implementation of the budget and the financial situation of the municipality for the six months ending 31 December 2025 and,
- 2 The Executive Mayor and Council should note and evaluate the reported assessed municipal mid —year financial performance against the budget for the 2025/26 financial year.
- 3 To comply with Section 71 (4) of the MFMA, the Accounting Officer ensure that this statement be submitted to National Treasury and the Provincial Treasury, in both a signed document format and in electronic format
- 4 Based on the assessment of performance as indicated above it is recommended that an adjustment budget for the financial year 2025/26 be compiled and tabled before Council for consideration, after approval of the mid-term report.

APPROVAL

2025/2026 MID -YEAR PERFORMANCE AND BUDGET ASSESSMENT REPORT	
The report is hereby submitted in terms of Sec.72 of the Local Government: Municipal Finance Management Act 56 of 2003. I hereby certify that the report is a true reflection of the Mopani District Municipality's performance against the 2025/26 Service Delivery Budget Implementation Plan as approved by the Executive Mayor and Council.	
 Mr. T.J. MOGANO MUNICIPAL MANAGER MOPANI DISTRICT MUNICIPALITY	2026/01/22 DATE